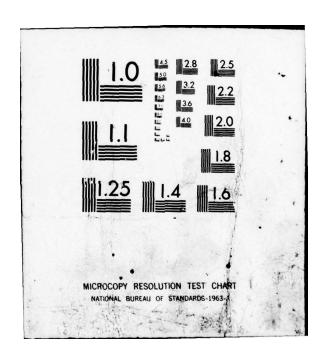
AD-A072 976 CENTER FOR NAVAL ANALYSES ALEXANDRIA VA INST OF NAVAL--ETC F/G 9/2 AGGREGATE SEA/SHORE ROTATION MODEL (MOSES).(U)
MAR 79 R J WATERMAN, D MAURER, R L HUNTZINGER NO0014-76-C-0001 UNCLASSIFIED CRC-380 NL 1 OF 2 AD A072976



AD A 0 72976

LEVEL

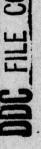
(12)

AGGREGATE SEA/SHORE ROTATION MODEL (MOSES)

By LCdr. R. J. Waterman, USN; Donald Maurer; R. LaVar Huntzinger

Approved for public release; distribution unlimited





31



Institute of Naval Studies

CENTER FOR NAVAL ANALYSES

2000 North Beauregard Street, Alexandria, Virginia 22311

79 08 22 020

DISCLAIMER NOTICE

THIS DOCUMENT IS BEST QUALITY PRACTICABLE. THE COPY FURNISHED TO DDC CONTAINED A SIGNIFICANT NUMBER OF PAGES WHICH DO NOT REPRODUCE LEGIBLY.

SECURITY CLASSIFICATION OF THIS PAGE (When Date Entered) **READ INSTRUCTIONS** REPORT DOCUMENTATION PAGE BEFORE COMPLETING FORM 1. REPORT NUMBER 2. GOVT ACCESSION NO. 3. RECIPIENT'S CATALOG NUMBER CRC-380 5. TYPE OF REPORT & PERIOD COVERED TITLE (and Subtitle) Aggregate Sea/Shore Rotation Model (MOSES) 6. PERFORMING ORG. REPORT NUMBER B. CONTRACT OR GRANT NUMBER(*) R. Waterman, Donald/Maurer NØØ014-76-C-Ø001 R. LaVar/Huntzinger 9. PERFORMING ORGANIZATION NAME AND ADDRESS Center for Naval Analyses 2000 N. Beauregard Street Alexandria, Virginia 22311 11. CONTROLLING OFFICE NAME AND ADDRESS 12. REPORT DATE Office of Naval Research March 1979 Department of the Navy 13. NUMBER OF PAGES 103 Arlington, Virginia 22217
14. MONITORING AGENCY NAME & ADDRESS(II different from Controlling Office) 15. SECURITY CLASS. (of this report) Office of the Chief of Naval Operations (Op96) Unclassified Department of the Navy 150. DECLASSIFICATION/DOWNGRADING Washington, D.C. 20350 16. DISTRIBUTION STATEMENT (of this Report) Approved for public release; distribution unlimited. 17. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report) SUPPLEMENTARY NOTES This Research Contribution does not necessarily represent the opinion of the Department of the Navy. 19. KEY WORDS (Continue on reverse side if necessary and identify by block number) computer programs, computerized simulation, enlisted personnel, FORTRAN, models, MOSES, Naval personnel, oceans, rotation, shores 20 ABSTRAC ((Continue on reverse side if necessary and identity by block number) This guide describes a model of the relations between lengths of sea and shore tours, continuation behavior of personnel, and the numbers of first-term and career personnel at sea and ashore. Equations are developed to represent sea/shore rotation systems in which the number of persons in each of these four groups remains the same. This mathematical representation (developed further in CNA Professional Paper 256) was programmed for the computer, and the use and operations of the computer routine, MOSES, are treated here. Listings and flowcharts of the main DD FORM 1473 EDITION OF 1 NOV 65 IS OBSOLETE 5/N 0102- LF- 014- 6601 SECURITY CLASSIFICATION OF THIS PAGE (When Date Ent

403 542

TOB

outine and subrou	tines are inc	eluded.			



MEMORANDUM FOR DISTRIBUTION

Subj: Center for Naval Analyses Research Contribution 380

Encl: CRC 380, "Aggregate Sea/Shore Rotation Model (MOSES), " by LCdr John Waterman, USN; Donald Maurer; and R. LaVar Huntzinger, March 1979

- 1. Enclosure (1) is forwarded as a matter of possible interest.
- This Research Contribution describes a computer model that interrelates sea/shore rotation, continuation, billet structure, and the enlisted per-The model is being used by Navy sonnel inventory. manpower planners to analyze billet structure and personnel policies to see if they are mutually consistent, and to assess the effects of proposed policy changes. This work is intended for computer programmers charged with the installation and operation of the model, as well as manpower and personnel managers.
- Research Contributions are distributed for their potential value in other studies and analyses. do not necessarily represent the opinion of the Department of the Navy.

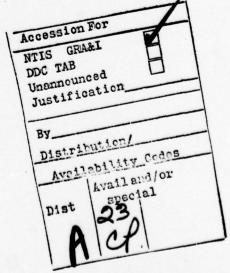
CHRISTOPHER JEHN

Director

Institute of Naval Studies

Distribution List: Reverse page

an affiliate of the University of Rochester



Subj: Center for Naval Analyses Research Contribution 380

DISTRIBUTION LIST

Departme	ent of the Navy		
SNDL Par	t I:	A6	CMC, DC/S Manpower
21A1	CINCLANTFLT	B5	COMDT COGARD
21A2	CINCPACFLT	FF30	NAVMMACLANT
21A3	CINCUSNAVEUR	FF30	NAVMMACPAC
22A1	COMSECONDFLT	FF 38	USNA, Nimitz Library
22A2	COMTHIRDFLT	FF44	NAVWARCOL
22A2	COMSEVENTHFLT	FJ76	COMNAVCRUITCOM
22A3	COMSIXTHFLT	FKA6A16	NAVPERSRANDCEN
24H1	COMTRALANT	FL3	DODCI
24H2	COMTRAPAC	FR1	CNAVRES
SNDL Par	t II:	FT1	CNET
Al	ASST SECNAV (MRA&L)	FT5	CNTECHTRA
A2A	OPR	FT73	NAVPGSCOL
A2A	CNR	FT87	HUMRESMANSCOL
A5	CHNAVPERS		

Op-Nav: Op-00K, Op-09BH, Op-09R, Op-090, Op-90, Op-96, Op-01, Op-11, Op-12, Op-13, Op-29, Op-03, Op-04, Op-05

Other
Ass't Secretary of Defense, Program Analysis & Evaluation (2 copies)
Defense Documentation Center (12 copies)
The Rand Corporation
University of Rochester (2 copies)

TABLE OF CONTENTS

																											Page
List of	ta	b1	es	3.	•	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	iii -
List of	fi	gu	ıre	28	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•	•	•	v .
Problem	đe	sc	eri	ipt	tic	on	ar	nd	C	owi	out	:a1	ti(ona	al	pı	ro	ced	lui	æ	•	•	•	•	•	•	1
General	đe	250	eri	ipi	tio	on	of	Ē .	COI	npı	ıte	er	p	rog	gra	am	•	•	•	•	•	•	•	•	•	•	6
													5.75		1000	2000		HOUSE'S		10000	STARTS	Selectivity.	HZ#XX	18 18		1000	
BALANZ														•	•	•	•	•	•	•	•		•	•	•	•	•
CHECK.			That's			1								•		•	•	•		•		•		9.	•		
PPACRI.																•						•				•	
DRINTT															•	•	•	•	•	•	•	•	•		•	•	8
ROTATE				•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	٠	•	9
User-su	pp.	lie	ed	C	ar	ds	•	•	•	•	•		•	٠	•	•	•	٠	•	•	•	•	•	٠	•	•	10
Example																											
																											A-1-A-4
Appendi	x	в:		Pr	og	ra	m	li	st	in	gs	a	nđ	£	10	wc	ha	rt	s.	•	•	•	•	•	•	.1	B-1-B-25
																											C-1-C-40
																											D-1-D-12

LIST OF TABLES

Table No.		Page
1	Inputs/outputs for the balanced structures computed by MOSES	
2	The relationship existing between the routines	
	making up the MOSES code	7
3	Input card 1	11
	Input card 2	11
	Input card 3	12
	Input card 4	12-13
4	Shore billet requirements when r=0.0935, c=0.8600, T ₁ =144,835, and S ₁ =74,612	16
5	Balanced billet structures within five percent	
	of the present structure	17
6	Balanced billet structures for a 3/3	
	(12/12 quarters) rotation pattern	18
7	Change in career continuation	18
8	Change in first-term to career transition rate.	19
9	Changes in career and first-term continuation .	19
A-1	Continuation parameters for some enlisted groups	A-3-A-4

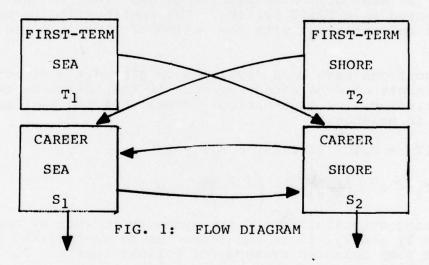
LIST OF FIGURES

Figure no.		Page
1	Flow diagram	1
B-1	Flowchart of MOSES	B-20
B-2	Subroutine BALANZ	B-21
B-3	Subroutine CHECK	B-22
B-4	Subroutine FEASBL	B-23
B-5	Subroutine PRINTT	B-24
B-6	Subroutine ROTATE	B-25
C-1	Sample output - 7 user specified variables C	-2-C-24
Č-2	Sample output - 9 user specified variables C	
C-3	Sample output - 11 user specified variables . C	
D-1	Flow diagram	D-1
D-2	Career personnel flows	D-3
D-3	Graphical representation of total force	
	stability	D-6
D-4	Graphs of $f_{a:b}$ when $S_1T_1 > S_2T_2$	D-8
D-5	Graphical interpretation of the sea/shore	
	model when $S_1T_1 > S_2T_2 \dots \dots$	D-12

PROBLEM DESCRIPTION AND COMPUTATIONAL PROCEDURE

The FORTRAN computer program MOSES implements the aggregate sea/shore rotation model presented in appendix D. This model is designed for analysis of any community whose billets and personnel can be segregated into the four groups shown in figure 1.

These four groups are first-term sea, first-term shore, career sea, and career shore. The flows of personnel between these groups are limited to the paths indicated in figure 1. The bottom arrows represent losses from the career force. The actual number of personnel moving from one category to another is determined by the sea/shore rotation pattern to be followed and the continuation behavior of first-term and career personnel.



A balanced system is defined as a steady state structure in which the number of personnel in the four billet groups, and the flows between the groups, remain constant over time. In a balanced system, accessions remain the same each year and manning levels remain steady because gains equal losses for each billet group.

Eight parameters determine a balanced system: the number of billets in the four categories T_1 , T_2 , S_1 , S_2 , the first-term transition rate, r, the career continuation rate, c, and the sea/shore rotation pattern, a:b. The continuation behavior of first-term personnel is represented by a single parameter, r, which

is the ratio of the per period flow of personnel into the career force, to the total number of personnel serving their first tour. Continuation behavior for the pareer categories is represented represented by an average continuation rate, c, which is the percentage of all career personnel retained for one period. The computation of this parameter, from the more familiar length of service continuation rates, is presented in appendix A.

For an a:b rotation pattern it is assumed that career personnel are assigned to sea duty for a periods and shore duty for b periods.

A period of sea or shore duty may be one year, six months, or even one month. Usually rotation patterns are adjusted in three-month increments and a quarter is the standard period. Thus a three-year sea duty/three-year shore duty rotation pattern would be represented as a 12:12 pattern. The continuation parameters, c and r, must be consistent with the period of time selected for a and b.

Equations have been developed in appendix D depicting the requirements of a balanced system. If the following two equations are satisfied, the four-category model depicted in figure 1 will remain in balance:

$$r(T_1 + T_2) - (1-c)(S_1 + S_2) = 0$$

 $rT_1 + c^a \left(\frac{1-c}{1-c^a}\right) S_1 - \left(\frac{1-c}{1-c^b}\right) S_2 = 0$

Using substitution and the symmetry between S_1 and S_2 and between T_1 and T_2 , these equations can be manipulated to produce many balanced systems for various inputs. Two examples of the questions the model now answers are:

Given first-term sea billets (T₁), career sea billets (S₁), the first-term transition rate (r) and the career continuation rate (c), for any desired rotation pattern (a:b) how many shore billets, both career (S₂) and first-term (T₂), are required for a balanced sea/shore rotation system? The equations for this solution are:

$$T_2 = -c^b T_1 + \left(\frac{1-c^{a+b}}{r}\right) \left(\frac{1-c}{1-c^a}\right) S_1$$

and

$$s_2 = \frac{r(T_1 + T_2)}{1-c} - s_1$$

This is structure A in table 1.

2. Given the total number of sea billets $(T + S)_{,1}$ the total number of shore billets $(T_2 + S_2)$ and the continuation behaviors (c,r), for each rotation pattern (a:b) what are the sizes of the individual billet groups T_1 , T_2 , S_1 and S_2 in a balanced system? The solution is:

Let SB = total sea billets $(T_1 + S_1)$ SHB = total shore billets $(T_2 + S_2)$

$$X = \frac{(1-c^{a+b})(1-c)}{r(1-c^a)}$$

and

$$Y = \frac{(1-c)(SB + SHB)}{r + 1 - c}$$

then

$$T_2 = \frac{X(SB - Y) - Yc^b}{1-c^b - X}$$
 $S_2 = SHB - T_2$

$$T_1 = Y - T_2$$

and

$$S_1 = T_1S_1 - T$$

This is structure F in table 1.

The computer program MOSES calculates 10 balanced structures for each rotation pattern (a:b) specified by the user. Table 1 is a list of the inputs and outputs for each of the structures.

TABLE 1

INPUTS/OUTPUTS FOR THE BALANCED STRUCTURES
COMPUTED BY MOSES

User				Ва	lanced	sys	tems			
inputs	A	В	С	D	E	F	G	Н	I	J
т ₁	*		*					*	*	*
т2			*	*	=0			*	*	*
s ₁	*	*					*	*	*	*
s_2		*								*
c	*	*	*	*	*	*	*	*		
c r T ₁ + S ₁	*	*	*	*	*	*	*		*	
T ₁ + S ₁										
$T_2 + S_2$						*				
т ₁ + т ₂							*			
Program outputs										
т1		*		*	*	*	*			
T ₂	*	*				*	*			
s ₁			*	*	*	*				
s ₂	*		*	*	*	*	*	*	*	
c r								*	*	*

The input/output list of 10 balanced structures is certainly not exhaustive of the possible combinations of inputs and outputs. For example, in structures H and I the output variable S_2 could easily change places with T_1 , T_2 , or S_1 in the input list. Adding to, altering or deleting any of these balanced systems in the computer program would require a change or addition of of approximately 15 lines of code. The program has a subroutine, CHECK, which can be used to determine if added or altered structures are in balance. This aids the user in finding any errors in calculation or programming.

GENERAL DESCRIPTION OF COMPUTER PROGRAM

The program is modular in structure to facilitate changes in logic, options, problems, -- input and output. The main routine MOSES and all subroutines are written in FORTRAN. With minor modifications the program can be run on any sufficiently large computer with a FORTRAN compiler. The subroutines are used as though part of one large program and most of the interchange of values between the subroutines is done through the use of both labeled and unlabeled common regions.

MOSES consists of the main routine MOSES and the five subroutines BALANZ, CHECK, FEASBL, PRINTT, ROTATE.

MOSES reads in control information and data to start the problem. MOSES assigns default values to any parameters not specified by the user and prints a summary of the input data, parameters, tolerances and options to be used. It then invokes BALANZ or ROTATE or both.

ROTATE writes out heading information and computes 10 balanced structures for the first sea/shore rotation pattern (a:b). As each structure is computed, control is transferred to PRINTT. If the option has been selected by the user, PRINTT will call the subroutine FEASBL and FEASBL will determine if this newly computed billet structure is within the user specified tolerances. Only feasible balanced systems will be printed out. If FEASBL is not called, all balanced systems will be printed. ROTATE then computes 10 balanced structures for the next sea/shore rotation pattern with PRINTT being called for each structure.

BALANZ computes, for each of the 10 input/output choices, a balanced system for every sea/shore rotation pattern specified by the user. BALANZ also calls PRINTT.

Table 2 gives the relationships existing between the routines making up the MOSES code. Each column of the table corresponds to a routine/subroutine in the code that calls other routines or functions. The "*" in the column identifies the routine or function that the routine may possibly call. The rows can be used to determine which routines might possibly call the routine corresponding to the column. This table should be consulted if any alterations are made to the computer code.

TABLE 2

THE RELATIONSHIP EXISTING BETWEEN THE ROUTINES MAKING UP THE MOSES CODE

	MOSES	BALANZ	PRINTT	ROTATE
		Calls	3	
ABS1		*		*
BALANZ	*			
CHECK ²		*	*	*
FEASBL				
FLOAT			*	
PRINTT		*		*
ROTATE	*			

¹ This is an intrinsic FORTRAN function.

MOSES

MOSES is the main program routine that initiates the aggregate sea/shore rotation algorithm; it is not a subroutine. The input of data, parameters and options is done in MOSES. Default values are provided for almost all options and parameters although blank cards should always be supplied by the user for all READ statements. Depending upon the input value of the variable ALPHA, MOSES trans fers control to BALANZ and/or ROTATE for the actual computation of the balanced billet structures and continuation rates. BALANZ and ROTATE calculate the same balanced structures but group the output differently.

² CHECK may be called whenever a new balanced structure is completed. The user must insert the statement CALL CHECK in BALANZ, PRINTT, or ROTATE.

BALANZ

Subroutine BALANZ calculates the outputs for each set of inputs. The 10 input/output relationships evaluated by MOSES are shown in table 1. Choosing input combination A, BALANZ calculates the correct output for each sea/shore rotation pattern selected by the user. BALANZ repeats this operation for each input/output structure A, B, C ... J.

CHECK

Subroutine CHECK computes the flows into and out of the total career force $(S_1 + S_2)$ and the gains and losses of the career sea force (S_1) . If the gains equal the losses for each of these groups the system is in flow balance. CHECK is not at present called in MOSES. The user must insert the statement CALL CHECK after a balanced system has beem computed in ROTATE, BALANZ, or PRINTT. If the user chooses to insert a new routine for computing an eleventh balanced system, CHECK may be used for detecting computational or programming errors.

FEASBL

If desired by the user, subroutine FEASBL is called by PRINTT. FEASBL checks to see that T_1 , T_2 , S_1 , and S_2 are within user specified tolerances. Only the billet structures which are within these feasible limits are printed out.

PRINTT

Subroutine PRINTT controls the program output. For each balanced system computed by BALANZ or ROTATE, the following values are printed: T_1 , T_2 , S_1 , S_2 , C, R, and the sea/shore rotation pattern (a:b). In addition, total sea billets, total shore billets, total first-term billets and total career billets are printed.

ROTATE

Subroutine ROTATE computes the same balanced systems as BALANZ but groups them differently. ROTATE selects the first sea/shore rotation pattern (a:b). For this rotation pattern, ROTATE calculates the 10 billet structures A through J in table 1. Selecting the next rotation pattern, ROTATE calculates A through J again. This procedure continues until 10 billet structures have been computed for each pattern (a:b).

USER-SUPPLIED CARDS

The present MOSES code requires that the user provide four input cards listing between 7 and 26 variables. These cards specify the billet structure inputs to be used by MOSES and the computational strategy to be followed. The user must supply variables 1 through 7 on input card 1. MOSES provides default values for variables 8 through 26 which are input on cards 2 through 4; the program will use the default values for all variables set to zero.

The names, formats, and default values for these 26 variables are listed in table 3. Because the model will run with as few as 7 variables, the READ statements could be removed and DATA statements used for the initial input.

TABLE 3

INPUT CARDS

INPUT CARD 1

Columns 1-10	Format F10.0	Name ALPHA	Meaning Option used to determine the grouping of the printed output. With ALPHA = 0.0, MOSES calls BALANZ. With ALPHA = 1.0, MOSES calls ROTATE. With ALPHA = 2.0, MOSES calls both ROTATE and BALANZ.
11-20	F10.0	Tl	The desired number of first-term sea billets.
21-30	F10.0	Т2	The desired number of first-term shore billets.
31-40	F10.0	Sl	The desired number of career sea billets.
41-50	F10.0	S2	The desired number of career shore billets.
51-60	F10.5	C	The annual career continuation rate.
61-70	F10.5	R	The annual first-term transition rate.

INPUT CARD 2

Columns 1-10	Format F10.0	Name TIT2	Default T1+T2	Meaning The desired number of first-term billets.
11-20	F10.0	TISI	T1+S1	The desired number of sea billets.
21-30	F10.0	T2S2	T2+S2	The desired number of shore billets.
31-40	F10.0	S1S2	S1+S2	The desired number of career billets.

TABLE 3 (continued)

INPUT CARD 3

Columns	Format	Name	Default	Meaning
1-9	F9.3	A	3.0	Minimum career sea duty tour in years.
10-18	F9.3	В	2.0	Minimum career shore duty tour in years.
19-24	F6.0	PERIOD	4.	Number of standard rotation intervals in one year. If the standard rotation period is 3 months, PERIOD = 4.
25-32	F8.5	EPS	.0001	Absolute error value used to calculate a correct career continuation rate.
33-38	F6.0	SEATIM	(2. x PERIOD) + 1	Number of sea duty periods to be calculated for each shore duty period.
39-44	F6.0	SHOTIM	PERIOD+1	Number of shore duty periods to be calculated for each sea duty period.

INPUT CARD 4

Columns	Format	Name	Default	Meaning
1-7	F7.3	PERCEN	0.0	The maximum absolute percentage difference, specified by the user, between each group of the present billet structure (T ₁ ,T ₂ ,S ₁ ,S ₂) and the computed billet structures. If PERCEN = 0 this option will be ignored and all billet structures computed will be printed. If PERCEN > 0, all billet structures
				tures within a <u>+</u> PERCEN of the present structure will be printed. If PERCEN = -1 the following eight variables supplied by the user will be utilized to determine which
				billet structure will be printed.

TABLE 3 (Continued)

INPUT CARD 4

Columns	Format	Name	Default	Meaning
8-15	F8.0	TIMIN	0.0	Minimum number of first-term sea billets.
16-23	F8.0	TIMAX	99999999	Maximum number of first-term sea billets.
24-31	F8.0	T2MIN	0.0	Minimum number of first-term shore billets.
32-39	F8.0	T2MAX	99999999	Maximum number of first-term shore billets.
40-47	F8.0	SIMIN	0.0	Minimum number of career sea billets.
48-55	F8.0	SIMAX	99999999	Maximum number of career sea billets.
56-63	F8.0	S2MIN	0.0	Minimum number of career shore billets.
64-71	F8.0	S2MAX	9999999	Maximum number of career shore billets.

EXAMPLES OF THE USE OF MOSES

Three examples of the use of MOSES follow.

1. In ratings with a heavy concentration of sea duty billets, how many shore duty billets are required for rotational purposes for various sea/shore rotation policies? Knowing the shore duty billet requirements for rotation, how many excess shore billets exist and could be manned by women or civilians?

Using an annual first-term transition rate, r=0.09345, and an annual career continuation rate, c=0.86, how many shore billets, S_2 and T_2 , are required to rotate $T_1=144,835$ sea billets for first-term personnel and $S_1=74,612$ sea billets for career personnel? These numbers represent the present billet structure and continuation behavior for the nonstudent male component of the Navy minus approximately 10 ratings that have an unusually large shore billet to sea billet ratio. Currently there exist $T_2=35,550$ first-term shore billets and $S_2=51,158$ career shore billets.

This problem illustrates many of the characteristics of the code when it is used to solve for feasible billet structures, continuation rates and sea/shore rotation policies.

First input card format is (5F10.0, 2F10.5).

ALPHA is set equal to 2.0. This option allows all printed output to be presented under two different groupings. Tl= 144,835, T2 = 35,550, S1 = 74,612, S2 = 51,158, C = 0.86, and R = 0.09345.

If the three remaining input cards are left blank, default values will be provided by the program. The default values will be shown here as inputs.

Second input card format is (4F10.0). TlT2 = 180,385 total first-term billets, TlS1 = 219,447 total sea billets, T2S2 = 86,708 shore billets, and SlS2 = 125,770 career billets.

Third input card format is (2F9.3, F6.0, F8.5, 2F6.0). A = 3.0 years minimum sea tour, B = 2.0 years minimum shore tour, PERIOD = 4 rotation intervals in one year (four quarters), EPS = .0001 and is the absolute error value for calculating a career continuation rate for the balanced systems I and J. A value of

less than .0001 was not found to significantly increase the accuracy of the solution. SEATIM = 9 sea duty periods to be calculated for each shore duty period, SHOTIM = 5 shore duty periods to be calculated for each sea duty period.

The final input card format is (F7.3, 8F8.0). For the initial run there was no desire to limit the printed output and all nine of these parameters, PERCEN, TIMIN, TIMAX, T2MIN, T2MAX, S1MIN, S1MAX, S2MIN, S2MAX, were equal to zero.

If the user desires to examine only balanced systems whose billet structures are within 30 percent (or any user determined percentage) of the present structure for sea/shore rotation patterns with maximum sea tours no greater than 4 years (in this example all feasible combinations from 12/8 to 16/12 quarters), the four input cards, in the proper format, would be

(1.0, 144,835, 35,550, 74,612, 51,158, 0.86, 0.09345)

(blank card)

(3.0, 2.0, 0.0, 0.0, 5.0, 5.0)

(0.30, blank).

If any balanced system with a career shore component of less than 70,000 and a first-term shore component of less than 50,000 is to be printed, the fourth input card would be

(-1.0, 0., 0., 0., 50000., 0., 0., 0., 70000.).

Part or all of the computer output from these three sets of input parameters is in appendix C.

The shore billet requirements for T_1 = 144,835 and S_1 = 74,612 are presented in table 4 for various rotation policies. If a 12/12 rotation policy was followed, 85,801 additional shore billets would have to be provided for a balanced system. If a 16/8 rotation policy was followed, 293 additional shore billets would have to be followed, 15,388 shore billets would be available for substitution of women or civilians.

TABLE 4
SHORE BILLET REQUIREMENTS WHEN r=0.0935, c=0.8600, $T_1 = 144,835$, and $S_1 = 74,612$

Rotation (a:b)	Career shore billets (S2)	First-term shore billets (T2)		
12:8	58,662	54,827		
12:12	82,288	90,221		
13:8	55,387	49,920		
14:9	58,169	54,088		
16:8	48,059	38,942		
16:12	67,414	67,939		
17:9	51,107	43,508		
20:8	41,782	29,538		
20:12	58,610	54,748		

2. What sea/shore rotation pattern is best suited to the present billet structure given the continuation characteristics of the personnel inventory?

In order to determine what rotation pattern provides billet structures and continuation rates resembling the Navy's present structure and continuation rates, MOSES was rerun with PERCEN = 0.05. This output is in table 5 which shows that today's billet structure and continuation rates most closely resemble the balanced systems provided by a rotation policy of 17/9 or perhaps 20/10.

Table 6 shows 10 balanced billet structures and continuation rates for a 3/3 rotation pattern. Any attempt to rotate the group of ratings in this sample on a 3/3 pattern would require drastic changes in the Navy's desired billet structure and the continuation behavior of the enlisted personnel.

3. How sensitive is a balanced rotation system to fluctuations in the continuation rates?

The sensitivity of the billet structure to fluctuations in the rates c and r is illustrated in tables 7, 8 and 9.

Even slight alterations in c and r cause sizable changes in shore billet requirements. This type of analysis should be quite helpful when evaluating proposals for sea pay or reenlistment bonuses.

TABLE 5

term re-Firsttention rate (r) .0935 6960. .0935 .0935 .0956 .0935 .0987 .0935 .0935 .0935 .0935 .0935 .0977 - 260. . 09 S .0935 .0935 .0935 .0935 continurate (c) Career BALANCED BILLET STRUCTURES WITHIN FIVE PERCENT ation .8656 .8600 .8668 .8600 8683 8600 .8644 .8600 .8679 .8600 8600 .8600 8600 8600 8600 billets Career (8) 51,803 49,032 49,731 49,820 51,256 50,741 48,622 50,678 52,608 51,874 49,051 50,276 49,776 51,695 OF THE PRESENT STRUCTURE shore 49,443 50,259 50,288 72,733 74,612 74,612 74,612 74,612 72,659 74,612 74,612 71,074 71,684 70,964 72,266 74,612 74,612 bilets 11,375 Career 72,252 sea (S) term shore billets First-35,550 35,550 35,550 35,550 36,888 35,550 35,550 35,550 35,550 35,550 35,550 35,550 35,550 35,550 36,420 35,550 35,550 (T) term sea billets 148,438 144,835 144,835 First-144,835 144,835 144,835 146,788 144,835 144,835 147,512 144,835 147,195 146,714 144,83 147,763 144,835 144,835 148,373 47,181 (I) 14:8 15:8 15:8 15:8 15:8 16:8 17:9 17:9 18:9 18:9 19:10 20:10 20:10 20:10 20:10 20:10 (a:b) Rotation

TABLE 6

BALANCED BILLET STRUCTURES FOR A 3/3

(12/12 QUARTERS) ROTATION PATTERN

First-term sea billets (T ₁)	First-term shore billets (T ₂)	Career sea billets (S ₁)	Career shore billets (S ₂)	Career continu- ation rate (c)	First-term retention rate (r)
144,835	90,221	74,612	82,288	.8600	.09345
10,775	177,645	74,612	51,158	.8600	.09345
144,835	35,550	52,523	67,884	.8600	.09345
144,835	-27,931	26,875	51,158	.8600	.09345
162,317	35,550	57,130	74,947	.8600	.09345
173,685	0	45,762	70,173	.8600	.09345
169,024	14,577	50,423	72,131	.8600	.09345
-12,321	192,706	74,612	45,795	.8600	.09345
144,835	35,550	74,612	96,432	.8600	.13280
144,835	35,550	74,612	90,010	.8976	.09345

TABLE 7
CHANGES IN CAREER CONTINUATION

pattern	Current	Low	Medium	High
(quarters)	c=0.860	c=0.824	c = 0.857	c=0.878
12:12	172,509	213,575	176,068	150,592
14:12	151,223	190,489	154,619	130,341
16:12	135,353	173,336	138,631	115,221
12:8	113,489	153,559	116,915	92,574
17:10	106,436	143,885	109,645	86,810
18:10	101,475	138,508	104,645	82,093
16:8	87,001	124,404	90,190	67,566
17:8	82,365	119,327	85,515	63,181
20:18	71,320	107,281	74,378	52,714

TABLE 8
CHANGES IN FIRST-TERM TO CAREER TRANSITION RATE

Rotation	Shore bil	Shore billets needed for rotation				
pattern	Current	Decrease	Increase			
(quarters)	r=0.09345	r=0.07943	r=0.10747			
12:12	172,509	200,059	153,464			
14:12	151,223	176,521	133,843			
16:12	135,353	159,241	119,214			
12:8	113,489	138,793	95,725			
17:10	106,436	128,922	90,951			
18:10	101,475	123,436	86,378			
16:8	87,001	109,502	71,309			
17:8	82,365	104,375	67,036			
20:8	71,320	92,161	56,855			

TABLE 9
CHANGES IN CAREER AND FIRST-TERM CONTINUATION

	Shore	billets needed for	rotation
Rotation	Current	Low	High
pattern	c=0.8600	c=0.8240	c = 0.8780
(quarters)	r=0.09345	r=0.07943	r=0.10747
12:12	172,509	248,019	134,289
14:12	151,223	222,271	115,534
16:12	135,353	203,141	101,531
12:8	113,489	185,347	77,325
17:10	106,436	172,330	73,652
18:10	101,475	166,332	69,284
16:8	87,001	152,831	54,164
17:8	82,365	147,169	50,104
20:8	71,320	133,734	40,409

APPENDIX A

COMPUTATION OF CONTINUATION RATES

Continuation rates for enlisted communities are available to Navy planners on a length of service (LOS) basis. One source is the PROPHET model which calls the rates for length of service categories "bag rates". The first-term transition rate and average career continuation rate used in this rotation model are calculated from these bag rates.

Suppose that the first tour is h periods long and that personnel begin that tour at the end of their ith period of service. In a steady state the number of personnel in the jth LOS category is

$$x_i = x_1$$
 for $j=1$

and

$$x_{j} = x_{1} \prod_{k=1}^{j-1} c_{k} \qquad \text{for } j \ge 2$$

where C_i is the continuation rate for personnel with LOS greater than i-l but not greater than i and X_l is the number of personnel with length of service less than or equal to one period. The product notation means

$$\prod_{k=1}^{j-1} c_k = c_1 \cdot c_2 \cdot c_3 \cdot \cdot \cdot \cdot \cdot c_{j-1}.$$

Therefore, the number of personnel assigned to their first tour is

$$T = \sum_{j=i+1}^{i+h} x_j = x_1 \sum_{j=i+1}^{i+h} \begin{pmatrix} j-1 \\ \pi \\ k=1 \end{pmatrix}.$$

The flow of personnel completing their first tour is

$$f = x_1 \prod_{k=1}^{i+h} C_k$$

¹Center for Naval Analyses, Memorandum (CNA)77-1310, "Projections of Navy Enlisted Endstrength with the PROPHET Model: FY 1977-83," by Peter B. McWhite, Unclassified, 30 Aug 1977

The transition rate from the first-term to the career category is

$$r = \frac{f}{T} = \frac{\frac{i+h}{n} C_k}{\frac{i+h}{j-1} C_k}$$

$$\sum_{j=i+1}^{L} \begin{pmatrix} j-1 \\ n \\ k=1 \end{pmatrix}$$

$$C = \frac{\sum_{j=i+h+2}^{L} \begin{pmatrix} j-1 \\ n \\ k=1 \end{pmatrix}}{\sum_{j=i+h+2}^{L} \begin{pmatrix} j-1 \\ n \\ k=1 \end{pmatrix}}$$

$$\sum_{j=i+h+1}^{L} \begin{pmatrix} j-1 \\ n \\ k=1 \end{pmatrix}$$

The following table presents these continuation parameters calculated for several enlisted groups using the above formulas and LOS bag rates for 1977. The first tour is assumed to consist of LOS categories two, three, and four. For this table, i=1, h=3, and L=31.

TABLE A-1
CONTINUATION PARAMETERS FOR SOME ENLISTED GROUPS

Continuation Parameter	AC	AD	AM	ВМ	ВТ
c ₂	0.9100	0.9017	0.8924	0.7810	0.7818
c ₃	0.8304	0.8286	0.8746	0.6849	0.8121
c ₄	0.4441	0.3953	0.4526	0.5362	0.3062
c ₅	0.8388	0.8388	0.9146	0.8958	0.8911
c ₆	0.7226	0.8699	0.8733	0.8960	0.8894
c ₇	0.8703	0.8966	0.9285	0.9351	0.9457
c ₈	0.8117	0.9023	0.8592	0.8764	0.8547
c ₉	0.7323	0.9084	0.8758	0.9197	0.8349
c ₁₀	0.8600	0.9250	0.8918	0.9085	0.7925
c ₁₁	0.9200	0.9725	0.9640	0.9327	0.9131
c ₁₂	0.9546	0.9689	0.9552	0.9576	0.9279
c ₁₃	1.0000	0.9620	0.9627	0.9614	0.8977
c ₁₄	0.9758	0.9678	0.9768	0.9464	0.9367
c ₁₅	0.9889	0.9720	0.9886	0.9623	0.9612
c ₁₆	0.9664	0.9753	0.9946	0.9668	0.9501
c ₁₇	0.9626	0.9810	0.9885	0.9620	0.9840
¢ ₁₈	0.9525	0.9440	0.9252	0.9471	0.8998
c ₁₉	0.6532	0.5470	0.6070	0.6874	0.6262
c ₂₀	0.5936	0.5184	0.5723	0.5133	0.4580

TABLE A-1 (continued)

Continuation					
Parameter	AC	AD	AM	BM	BT
c ₂₁	0.6990	0.6444	0.6227	0.4964	0.5940
c ₂₂	0.6931	0.6369	0.7129	0.6260	0.7565
c ₂₃	0.9231	0.7438	0.7541	0.7038	0.7332
c ₂₄	0.8000	0.8747	0.7302	0.8059	0.6303
c ₂₅	1.0000	0.7509	0.8859	0.8756	0.4800
c ₂₆	0.8333	0.5402	0.5714	0.7934	0.6111
c ₂₇	1.0000	0.6685	0.7500	0.6552	1.0000
c ₂₈	0.6000	0.6667	1.0000	1.0000	1.0000
c ₂₉	0.8000	0.8549	0.5952	0.8194	0.8000
c ₃₀	0.0833	0.1042	0.0000	0.2687	0.0000
c ₃₁	0.0000	0.0000	0.0000	0.0000	0.0000
r	0.1259	0.1115	0.1322	0.1238	0.0804
С	0.8405	0.8870	0.8923	0.8940	0.8725

APPENDIX B

PROGRAM LISTINGS AND FLOWCHARTS

```
SRESET FREE
                        20(KIND=DISK.TITLE="MOSES1".PROTECTION=SAVE.MAXRECSIZE=23)
 20
            CILE
                       20(KIND=DISN, TITLE="POSEST", FILETYPE=8)
20(KIND=PRINTER, MAXRECSTZE=22)
COMMON SEA, SHORE, T12, T2, S12, S22, PERCEN, IDENT
CCMPCA / TALI/ SIMIN, SIMAX, TIMIN, TIMAX, S2MIN, S2MAX
30
40
50
60
70
80
90
            FILE
                       XAMST. HINST.
                      120
130
140
                       SZHI N. SZHAX
                       FORMAT (5f10.0,2f10.5)
FORMAT (4f14.0)
FORMAT (2f9.3,f6.0,f8.5,2f6.0)
FORMAT (F7.3,8f8.0)
150
170
               55
180
190
             200
            CCC
210
            CC
                          THEFE AFE THREE PETHODS OF GROUPING DUTPUT:
220
                                1. BY INPUTS OR SOLUTION VARIABLES (SUBROUTINE BALANZ)
230
                                2. BY RCTATION PATTERNS
                                                                                                      (SUBROUTINE ROTATE)
240
                                3. EY ECTH
             222
                         BY INTER-CHANGING THE INPLT AND DUTPUT VARIABLES THE PROGRAM PRESENTLY SCLVES FOR 10 BALANCED BILLET STRUCTURES FOR EACH CF THE CESTREC QUARTERLY RCTATION PATTERNS. IF THE USER ALLOWS THE DEFAULT FOTATION PATTERNS TO BE EMPLOYED THERE ARE 45 DIFFERENT ROTATION PATTERNS RANGING BETHEEN 2 TO 5 YEARS AT SEA AND 2 TO 3 YEARS ASSCRE. THIS PROVIDES 450 BALANCED SYSTEPS WHICH MAY EE GROUPED IN ANY ONE OF THREE STYLES:

1. FOR EACH OF THE IC INPUT/OUTPUT STRUCTURES DISPLAY ALL SCLECTED ROTATION PATTERNS. THIS OPTION IS ALPHA=0.0 STRUCTURES. THIS OPTION IS SELECTED BY SETTING ALPHA=1.0 THIS OPTION IS SELECTED BY SETTING ALPHA=1.0 THIS OPTION IS ALPHA=2.0 THIS OPTION IS ALPHA=2.0
260
270
280
290
300
             000
310
320
330
340
350
360
             C
                                                                                                                                    ALPHA=0.0
380
             C
390
                                                                                          THIS OPTION IS
                                                                                                                                    ALPHA= 2.0
400
            CCE
             CCC
410
                      SOME OR ALL OF THE FOLLOWING ELEVEN INPUTS ARE MANDATORY INPUTS
420
                      DEPENDING UPON WHICH OF THE BALANCED BILLET STRUCTURES THE USER
DESIRES. IF THE FIRST SEVEN VARIABLES ARE PROVIDED THEN ALL TEA
440
450
            C
                      BALANCED SYSTEMS WILL BE COMPUTED FOR EACH OF THE ROTATION PATTERNS
460
             CC
470
             C
                            ALPHA-EXPLAINED ABOVE
                            TI----FIRST-TERM SEA BILLETS
T2----FIRST-TERM SHORE BILLETS
S1----CAFEER SEA BILLETS
S2----CAREER SHORE BILLETS
C----ANNUAL CAREER CONTINUATION RATE
R ----ANNUAL FIRST-TERP RETENTION RATE
480
490
500
510
520
530
540
            CC
                    IF THE FOLLOWING FOUR VARIABLES ARE LEFT EQUAL TO ZERO DEFAULT VALUES WILL SE COMPUTED BY THE PROGRAM
550
             CC
560
580
                            TITZ---TOTAL FIRST-TERM EILLETS (T1+T2)
590
                            TISI---TOTAL SEA CLTY BILLETS (T1+S1)
TZSZ---TOTAL SHCRE DUTY BILLETS (T2+SZ)
```

```
SISZ---TOTAL CAREER BILLETS
 620
                                                                                                       (51+52)
                 CCCCCCCCC
  630
 640
                 CC
                         THE FOLLOWING 6 VARIABLES ARE OPTIONAL INPUTS: IF LEFT EQUAL TO
                         ZERO. CEFALLT VALUES WILL BE USED BY THE PROGRAM
  660
                 C
                CC
                CC
  680
  690
                                  A----- MINIMUM SEA DUTY TOUR IN YEARS
                                                                                                                    (DEFAULT IS 3)
                 C
                                 A----MINIMUM SEA DUIT IUUR IN TEAMS (UEFAULT IS 2)
PEFIOC-NUMBER OF STANDARD ROTATION INTERVALS IN ONE YEAR;
IF STANDARD ROTATION INTERVAL IS 3 MONTHS, PERIOD-12;
IF STANDARD ROTATION INTERVAL IS 1 MONTH, PERIOD-12;
COEFAULT IS 4)
  700
  730
740
750
760
                                 EPS---ABSOLUTE ERROR VALUE USED TO CALCULATE A CORRECT CAREER CONTINUATION RATE CDEFAULT IS .0001)
SEATIM-NUMBER OF SEA CUTY PERIODS TO BE PRINTED OUT
  770
                                 (A*PERIOD)*SEATIM-1=MAX SEA DUTY TIME

(DEFAULT 1S 2.*PERIOD *1.)

SHCTIM-NUMBER OF SHORE DUTY PERIOCS TO BE PRINTED OUT

(E*PERIOD)*SHOTIM*1=MAX SHORE DUTY TIME
  790
  8 10
  820
                                                                                             (DEFAULT IS 1. PERIOD +1.).
  840
                 CCCCCCC
  850
                 CC
                            THE FOLLOWING 9 VARIABLES ARE ALSO OPTIONAL INPUTS USED TO LIMIT
THE PRINTED OLTPUT OF THE PROGRAM TO ONLY THOSE BILLET STRUCTURES
  860
  870
  880
                            WHICH ARE WITHIN THE FEASIBLE BOUNDS DETERMINED BY THE USER:.
  890
                 CC
  900
                                  PERCEN---THE MAXIMUM ABSOLUTE X DIFFERENCE BETWEEN THE PRESENT BILLET STRUCTURE SPECIFIED BY THE USER (T1,12,S1,S2)
AND THE COMPUTED BILLET STRUCTURES-
  910
  920
                 C
  930
                 C
                                            IF PERCEN=0.0
                                                                            THIS OPTION WILL BE IGNORED AND ALL BILLET
                                                                             STRUCTURES COMPUTED WILL BE PRINTED ALL BILLET STRUCTURES WITHIN A PLUS OR MINUS PERCEN OF THE PRESENT STRUCTURE WILL
  940
950
960
970
980
990
1000
                                            IF PERCEN>0.0
                                                                              BE PRINTED
                                 BE PRINTED

THE FCLLOWING 8 VARIABLES SUPPLIED BY THE USER BILL BE UTILIZED

TIMIN----PINIMUM NUMBER OF FIRST-TERM SEA BILLETS

TIPAX-----HAXIMUM NUMBER OF FIRST-TERM SEA BILLETS

TZMIN----PINIMUM NUMBER OF FIRST-TERM SHORE BILLETS

TZMIN----PINIMUM NUMBER OF FIRST-TERM SHORE BILLETS

SIMIN-----PAXIMUM NUMBER OF CAREER SEA BILLETS

SIMIN-----PAXIMUM NUMBER OF CAREER SEA BILLETS

SZMIN-----PAXIMUM NUMBER OF CAREER SHORE BILLETS

SZMIN-----PAXIMUM NUMBER OF CAREER SHORE BILLETS

SZMAX----MAXIMUM NUMBER OF CAREER SHORE BILLETS
 1010
1020
1030
1040
                 č
1050
1060
1070
1080
                 cc
1090
                 CCC
                 1100
1110
                 CCC
1120
                 cccc
                           DETERMINE WHICH DEFAULT VALUES ARE TO BE USED
1130
                 C
1140
                 CCC
1150
                 CC
                               IF (T1T2 .EQ. 0.0) T1T2=T1+T2
IF (T1S1 .EQ. 0.0) T1S1=T1+S1
1160
1170
                               IF (1252 -EG- O-C) 1252-12-52
IF (5152 -EG- O-C) 5152-51-52
IF (A -EG- O-O) A=3.
IF (B -EG- O-O) B=2.
IF (PERIOD -EG- O-C) PERIOC=4.
IF (PERIOD -EG- O-C) PERIOC=4.
IF (SEATIM-EG-0-O) SEATIM-PERIOD=2.-1.
IF (SHOTIM-EG-0-O) SHOTIM-PERIOD=1.-1.
1180
1190
1200
 1210
1220
```

```
1260
                 IF (PERCEN) 70, 80,90
1270
1240
           90
                 SIMIN=SI. (1.-PERCEN)
                 SIMAX=SI+(1.+PERCEN)
1290
                 TIMIN=T1.(1.-PERCEN)
1300
                 TIMAX=TI. (1. . PERCEN)
                 T2MIN=T2+(1.-PERCEN)
T2MAX=T2+(1.+PERCEN)
1320
1330
                 SZMIN=SZ.(1.-PERCEN)
1340
                 $2MAX = $2.(1.+PERCEN)
1350
                60 TC 80
1360
                 CONTINUE
                 IF(T1MAX.EC.O.) 11MAX=999999999.
1370
                 IFC T2MAX.EQ.O.) T2MAX=99999999.
1380
                 IF(SIMAX.EC.O.) SIMAX=99999999.
1390
1400
                 IF( $2 MAX . EQ. Q. ) $2 MAX = 99999999.
         ccc
1410
                   CONTINUE
1430
         CCC
         C CEFAULT VALUES ARE SET; NON CETERNINE VALUES TO BE USED C IN DC LCOPS AND OTHER COMPLIATIONS
1440
1450
1460
1470
         CCC
                   C 2= 1.-(1.-C) / PERIOD
1490
1500
1510
1520
                     C1=F/PERIOD
SEA=A*PERIOD
                      SHORF = FOPFPIOD
                   KSEATH=SEATIN
1530
                   KSPOTH=SPOTIM
1540
1550
1560
1570
                  WRITE (20,77) T1-T2-S1-S2-C-R-T1T2-T151-T252-S152-A-B-
               OFERICO, EPS, SEATIM, SHOTIM, PEFCEN, TIMIN, TIMAX, TIMIN, TIMAX, SIMIN,
               +SI FAX, SZMIN, SZMAX, ALPHA
          77 FORMAT CZX, PROGRAP PARAPETERSAL
                                                       T1=*.F9.0.*;; T2=*,F9.0.
              1580
159C
1600
1610
1620
               1630
1640
1650
               *F9-0)
                  IF (ALPHA .EQ. 0.0) GC TO 93
CALL ROTATE (ALPHA)
IF (ALPHA .EQ. 1.0) GC TC 95
CALL EALANZ (ALPHA)
1670
                                         GC TO 93
1680
1690
1700
1710
                  CONTINUE
1730
1740
         CC
1760
         CCCC
                                                          22222222222222
1770
         CCCCCC
                      END OF MOSES MAIN PREGRAM
1780
         CCCC
1790
         CC
1800
1810
1820
1830
         CC
                   SUBROUTINE BALANZ (ALPHA)
1840
                 COMPON SEA-SHORE, T12, T22, S12, S22, PERCEN, IDENT CCHPON / TALL/ SIMIN, SIPAX, TIMIN, T1 PAY, S2MIN, S2MAX
1850
1860
1870
               * TZMIN. TZHAX
                  COMMON /RCT1/ T1-T2-S1-S2-C-R-C1-C2-KSEATM-KSHOTM-PERTOD-EPS-
1880
               •1112 •1151 • 1252 • 5152
1890
1900
         C
```

```
C THIS SUBROUTINE COMPUTES BALANCED SYSTEMS FOR ALL DESIRED ROTATION C PATTERNS UNCEF EACH OF THE 1C SEPARATE INPUT/OUTPUT GROUPS.
C IDENTICAL COMPUTATIONS AS SUBROUTINE ROTATE;
C ONLY DIFFERENCE IS DISPLAY OF OUTPUT
1910
1920
1940
1950
1960
                            SSH=SHORE
1970
                   35#-36##

SSE A-SEA

FORMAT (*1°,5%,*SEA*,3%,*SHCRE*,17%,*TOTAL*,5%,*IOTAL*,19%,

**FIRST*,5%,*FIRST*,35%, 7%,*FIRST*/

**A*,*CUTY*,3%,*OUTY*,6%, 2%,*TOTAL*,5%,*FIRST*,6%,*AT*,7%,

**TOTAL*,9%,*TERM*,6%,*TERM*,5%,*GAREER*,6%,*CAREER*,6%,

**CAREER*,6%,*TERM*,4%,*TOUR*,3%,*TOUR*,7%,*CAREER*,5%,*SHORE*,

**SEA*,5%,*ASHORE*,9%,*SHORE*,6%,*SEA*,7%,*SEA*,6%,*SHORE*,
1990
2010
2030
2040
                    .SX. CONTINUATION. . 3x. RETENTION. //)
2050
                          FCFPAT CIX. USER INPLIS .. 4 X. 4F10.0.4X.4F10.0.2X.
2060
                    *F11-4-F11-4)
2070
                         IDENT=11
            2080
2120
2130
            CC
2140
            C
                  COMPUTE BALANCED SYSTEM "A": '
2150
2160
2170
                      GIVEN VARIABLES:::::::FIRST-TERN SEA BILLETS
CAREER SEA BILLETS
CAREER CONTINUATION PATE
2180
                                                         FIRST-TERM RETENTION RATE
22 CO
2210
2220
2230
                       SCLUTION VARIABLES:::FIRST-TERM SHORE BILLETS
                                                         CAREER SHORE BILLETS
2240
2250
2260
            WRITE (20,77)
WRITE (20,66) S152, T172, T151, T252, T2, T1, S1, S2, C, R
2270
                          CO 1C1 JJJ=1,KSEATH
ASEA=C2+SEA
2280
                          AB=1.-ASEA
2300
                            CC 100 III=1, KSHOTM
ASHOR=C2++SHORE
                          AC=1.-ASHOR
BX=1.-C2**(SEA+SHORE)
2320
2330
2340
                       T2Z=-ASHCR+T1+BX+AA+S1/(C1+AB)
                       SZZ=C1+T1+AC/AA+ASEA+S1+AC/AB
2350
2360
                       T1Z=T1
2370
                       S1Z=51
                       CALL PRINTT (C.R)
SHORE-SHCRE+1.
2380
2390
2400
               100
                            CONTINUE
2410
                          SEA=SEA+1.
2420
2430
2446
2450
                          SHORE = SSH
                       CENTINUE
SEA=SSEA
                       WAITE (20-133)
             2460
2470
2480
2490
2500
2510
2520
2530
2540
            cccccccccccccccccccccccccc
2550
2560
                  COMPUTE BALANCED SYSTEM "8":
2570
```

```
2580
                       GIVER VARIABLES::::::CAREER SHURE BILLETS
2590
                                                         CAREER SEA BILLETS
2600
            C
                                                         CAREFR CONTINUATION RATE
2610
            C
                                                         FIRST-TERM RETENTION RATE
            C
2630
2640
2650
                       SOLUTION VARIABLES:::FIRST-TERM SFORE BILLETS
FIRST-TERM SEA BILLETS
2660
2670
2680
2690
2700
             22222222222222222222222222222
                        MRITE (20,77)
HRITE (20,88) S1S2,T1T2,71S1,T2S2,T2,T1,S1,S2,C,R
CO 202 JJJ=1,KSEATN
ASEA=C2++SEA
2710
                          AE=1.-ASEA
2720
2730
2740
2750
                       00 26C 111=1,KSH0FH
AC=1.-C2.*SH0RE
T17=(52-ASEA.*AC/AB.*S1)/C1.*AA/AC
                       T22=5152-AA/C1-112
2760
2770
                       $17=$1
2780
                     · CALL FRINTT (C+R)
                         SHORE = SHORE + 1.
2790
2800
               200
                            CONTINLE
2310
                          SEA=SEA+1.
                          SHORE=SSH
2820
                       CONTINUE
2530
              262
2840
                     SEA=SSEA
WRITE (20,233)
WRITE (20,144)
2860
             WRITE (20,255)

233 FORMAT (//2X, "GIVEN: CAREER SEA BILLETS, CAREER SHORE BILLETS,"

" CAREER CONTINUATION RATE AND FIRST-TERM RETENTION RATE")

255 FORMAT (2X, "SOLVE FOR: FIRST-TERM SHORE BILLETS AND "
2870
2880
2890
2960
2910
2920
2930
2940
                    . FIRST-TERM SEA BILLETS")
             COMPUTE BALANCED SYSTEM "C":
2950
2960
2970
2980
                       GIVEN VARIABLES:::::::::::::FIRST-TERM SEA BILLETS
FIRST-TERM SHORE BILLETS
CAREER CONTINUATION RATE
2990
                                                         FIRST-TERN RETENTION RATE
3000
3010
                       SOLUTION VARIABLES::: CAREER SEA BILLETS
3020
                                                         CAREER SHORE BILLETS
3030
            222222222222222222222222
3040
3050
                         WRITE (20,77)
HRITE (20,88) $152,7172,7151,7252,72,71,51,52,6,8
3060
3070
                            DO 303 JJJ=1.KSEATH
3080
                       AB= 1 .- C 2 . SEA
                       CC 300 JII=1, FSHDIM
ASHOR=C2+SHORE
Bx=1,-C2+(SEA+SHORE)
S12=C1+AB+(T2+AS+DR+T1)/(EX+AA)
3090
3100
3110
3120
3130
3140
3150
                       $27 = 11 12 • C1/AA-512
127 = 12
                       127=1c

112=11

CALL PRINTT (C-R)

SHORE=SHORE+1-

CCNTINUE
3160
3170
 3180
               300
3190
3210
                          SFORE=SSF
              3 ( 3
                       CONTINUE
```

```
3220
                 SEA-SSEA
3230
                 HR ITE (20.333)
                   WRITE (20.144)
3240
3250
                   FORMAT C//ZX, "GIVEN: FIRST-TERM SHORE BILLETS, FIRST-"
3260
3270
               • TERM SEA BILLETS. CAREER CONTINUATION RATE AND FIRST-TERM• • FETENTION RATE• 1
3280
3290
                 FORMAT (2x, "SOLVE FOR: CAREER SEA BILLETS AND CAREER SHORE"
               .. BILLETS")
33C0
         222222222222222222222222
3310
3320
         CC
              COMPUTE BALANCED SYSTEM "D":
3340
3350
3360
                 GIVEN VARIABLES:::::::FIR:1-TERM SHORE BILLETS
TOTAL SEA BILLETS
CAREER CONTINUATION RATE
3370
3380
3390
3400
         CCC
                                           FIRST-TERM RETENTION RATE
                 SOLUTION VARIABLES::: CAREER SEA BILLETS
3410
3420
3430
                                           CAREER SHORE BILLETS
FIRST-TERM SEA BILLETS
         C
3440
3450
3460
         22222222222222222222222
                   hrite (20,77)
hrite (20,88) Sis2,Ti72,TiS1,T2S2,T2,T1,S1,S2,C,R
                     CC 5C5 JJJ=1.KSEATH
3470
                 A 8=1.-C2..SEA
00 SCC III=1.XSHOT M
3480
3490
                     ASHOF= CZ++ SHORE
3500
                 8 x=1.-C2.*(SEA*SHORE)
S12=(Y1S1*/SHOR*12)/(ASHOR*(AA*8X)/(C1*AB))
3510
3520
35 30
                  T12=T151-512
3540
3550
3560
                  $22 = (T2+T12) +C1/AA-$12
                  122=12
                 CALL PRINTT (C.R)
3570
                    SHORE=SHORE+1.
3580
                    CONTINUE
SEA=SEA+1.
            500
3600
3610
                  CCHTINUE
          505
3620
3630
                  SEA =SSEA
         3640
3650
3660
3670
3680
3690
37 CO
3710
         CC
3720
              COMPUTE BALANCED SYSTEM "E":
3730
3740
         C
                 GIVEN VARIABLES:::::::FIRST-TERM SHORE BILLETS EQUAL ZERO
3750
                                            TOTAL SEA BILLETS
3760
                                            CAREER CONTINUATION PATE
3770
                                           FIRST-TERM RETENTION RATE
37 80
                 SCLUTION VARIABLES:::CAREER SEA BILLETS
CAREER SHORE BILLETS
FIRST-TERM SEA BILLETS
3790
3600
3810
3820
3830
3840
         coccecceccecceccecce
3850
                   HRITE (20-88) 5152-1112-1151-1252-12-11-51-52-C-R
```

```
DO ECE JJJ=1.KSEATH
3860
3870
3880
3890
                           A3=1.-C2..SEA
00 600 III=1.KSHOTM
                             ASHCF=CZ++SHORE
BX=1.-CZ++(SEA+SHORE)
3900
3910
3920
                          $12 = ( 11$1 - ASHOR+122)/(ASHOR+(AA-9X)/(C1-A8))
                          T12=T151-512
3930
                          $27 = (127+117) +C1/AA-$12
CALL PRINTT (C+R)
3940
3950
3960
                             SHCRE=SHCRE+1.
                               CONTINUE
3970
                 600
3980
                             SEA=SEA+1.
                             SHORE = SSH
3990
4000
                         CENTINUE
               606
4010
                          SEA =S SEA
                     SEA=535

WRITE (20,633)

WRITE (20,144)

WRITE (20,555)

FORMAT (//2x,°GIVEN: FIRST-TERM SHORE BILLETS EQUAL TO ZERO,°

«* TOTAL SEA BILLETS, CAREEF CONTINUATION RATE AND FIRST-TERM *

**RETENTICA FAIE*)
4020
4030
4040
4060
4080
              cccccccccccccccccccccc
4090
                     CCPPUTE BALANCEC SYSTEM "F":
4110
4120
4130
                          GIVEN VARIABLES:::::::1CTAL SHORE BILLETS
TOTAL SEA BILLETS
CAREER CONTINUATION RATE
FIRST-TERM RETENTION RATE
 4140
              C
4150
 4160
4170
              Č
                          SOLUTION VARIABLES::: CAREER SEA BILLETS
4180
                                                               CAREER SHORE BILLETS
FIRST-TERM SEA GILLETS
FIRST-TERM SHORE BILLETS
              C
4190
4200
4210
 4220
              4230
                           WRITE (26.77)
4240
                           WRITE (20,88)
                                                     $152. 1112. 1151. 1252. 12. 11. 51. 52. C. R
                               DO 707 JJJ=1.KSEATH
4260
4270
4280
4290
4300
4310
                         AB=1--C2**SEA

C0 700 111=1, MSHOTM

ASH OR = C2**SHORE

JC=1--ASHOR

BX=1--C2**(SEA*SHORE)

XXY=EX/C1*AA/AB
4320
4330
4340
4350
4360
4370
                         YYX=(T1S1+T2S2)+AA/(C1+AA)
T2Z=(XXY+(T1S1-YYX)-ASH(R+YYX)/(AC-XXY)
S2Z=T2S2-T2Z
                          117 = YYX-122
517 = 7151-712
CALL PRINTT (C-R)
4380
4390
4400
                             SHORE=SHORE+1.
                 700
                             SEA=SEA+1.
4410
                             SHORE = SSH
4420
                          CCNTINUE
4430
                          SEA = SSEA
4440
                          WEITE (20.733)
                         WRITE (20,144)
WRITE (20,755)
4450
4460
                      FCRPAT (//2x-°GIVEN: TOTAL SEA BILLETS, TOTAL SHORE BILLETS, °
•*CAREER CONTINUATION RATE AND FIRST TERM RETENTION RATE*)
FCRMAT (2x, *SOLVE FOR: FIRST-TERM SHORE BILLETS, FIRST-TERM *
4470
                733
4480
4490
                755
```

```
4500
4510
4520
4530
                CCPPUTE BALANCED SYSTEM "G":
4540
                   GIVEN VARIABLES::::::CAREER SEA BILLETS
TOTAL FIRST-TERM BILLETS
CAREER CONTINLATION RATE
FIRST-TERM RETENTION RATE
4560
4570
4580
4590
           c
                    SOLUTION VARIABLES::: CAREER SHORE BILLETS
                                                 FIRST-TERM SHORE BILLETS
FIRST-TERM SEA BILLETS
46 10
           C
4620
4630
           CC
           4640
4650
                     WRITE (2C.68) SISS-TITS-TISI-TZ-SZ-TZ-TL-SI-SZ-C-R
4660
                    00 808 JJJ=1,KSEATH
A8=1.-C2**SEA
4670
4680
                        CC 800 111=1. FSHOTM
4690
                        ASHOR = C 2 . SHORE
47 00
                        AC=1.-ASHOR
                       BX=1.-CZ**(SEA+SHORE)
4720
4730
                    SZZ=T112/ AA+C1-S1
                    127 =- ASHOR + T172/AC+ 8x/C1+AA/A8+S1/AC
112 = T172-T22
4740
                    S1Z=S1
CALL PRINTT (C.R)
SHCRE=SHCRE+1.
4760
4770
4790
                      CONTINUE
SEA=SEA+1.
                      SHORE = SSH
4810
4820
                    CCNTINUE
                   SEA-SSEA
MAITE (20-833)
MRITE (20-144)
MRITE (20-155)
FORPAT (//2x, GIVEN: CAREER SEA BILLETS, TOTAL FIRST-TERM *
4830
4840
4850
4860
4870
                 . BILLETS, CAREER CONFIGUATION RAFE AND FIRST-TERM?
4880
4890
                 FORPAT (2X. "SOLVE FOR: FIRST-TERN SHORE BILLETS. FIRST-"
6900
4910
4920
           2222222222222222222222
4930
           CC
4940
                COMPUTE BALANCED SYSTER "H":
4950
                    GIVEN VAFIABLES:::::::FIR:1-TERM SEA BILLETS
FIRST-TERM SHORE BILLETS
CAREFR SEA BILLETS
CAREFR CONTINUATION RATE
4960
4970
4980
4990
5000
5010
                    SOLUTION VARIABLES:::FIRST-TERM RETENTION MATE
5020
5030
          cc
                                                 CAREER SHORE BILLETS
5040
           22222222222222222222222
                     TTT=11+T2

IF (TTT -LT- 1-0) GO TO 1025

WRITE (20,77)

WRITE (20,60) $1$2,TIT2,T4$1,T2$2,T2,T1,$1,$2,$6,$R

CO 909 JJJ=1,K$EATM

A8=1--C2**$EA
5050
5060
5070
508C
5090
51 00
5110
                        CC 9GC III=1. KSHOTM
5120
                        ASHOR = CZ++SHORE
5130
                      BX=1.-CZ**(SEA+SHORE)
```

```
5140
                     C11=C1
C1=EX+AA/AE+S1/(T2+ASHOR+T1)
5160
5170
5180
5190
5200
5210
5230
                        $27=T1T2+C1/AA-S1
                     112=11
                     122-12
                     $17=51
                     SIZ=51
RRR=R
R=C1*PEFICC
CALL PRINTT (C*R)
CALL CYECK
           C
5240
5250
                     R =RRR
                     C1=C11
5260
                       SHORE = SHORE + 1.
5270
5280
                         CONTINUE
              900
5290
5300
5310
5320
                        SHCRE=SSP
                     CONTINUE
             969
                     SEA=SSEA
WRITE (20,933)
WRITE (20,144)
WRITE (20,955)
5330
5340
             933 FORMAT C//2X. GIVEN: FIRST-TERM SHORE BILLETS. FIRST-TERMS
5350
                  . SEA BILLETS, CAREER SEA BILLETS AND CAREER CONTINUATION. RATE.)
5360
5370
             955 FORMAT CEX, SOLVE FOR: CAREER SHORE BILLETS AND FIRST-
5380
                  .TERP FETENTION RATE.)
5390
5400
           2222222222222222222222
5410
5420
           CC
                 COMPUTE BALANCED SYSTEM "I":
           00000
5430
5440
5450
5460
5470
                     GIVEN VARIAGLES:::::::FIRST-TERM SEA BILLETS
FIRST-TERM SHORE BILLETS
CAREER SEA BILLETS
                                                     FIRST-TERM RETENTION RATE
5480
5490
5500
5510
5520
5530
                     SOLUTION VARIABLES:::CAREER CONTINUATION RATE
CAREER SHORE BILLETS
            2222222222222222222222222
                       IF (S1 -LT- 1-0) GO TO 1025
HRITE (2C,77)
HRITE (20,48) S1S2-T112-T1S1-T2S2-T2-T1-S1-S2-C-R
5540
5550
5560
5570
                           GOAL = C1/S1
                       DIF=GOAL .EPS
5580
                          S.=AAA
5590
                       Z=C-99999
                         CO 1C2C JJJ=1.KSEATH
OO 1010 III=1.KSHOTP
5600
5610
                           I COUNT = C
5620
5630
                       CZZ=AAA
                        B=(1.-C2Z**(SEA+SHORE))*(1.-C2Z)
5640
                         E=B/((T2+11+C22++SHORE)+(1.-C22++SEA))
5650
5660
                       IF (E .ET. GOAL) GO TO 1000
XMIN=AAA
5670
5680
5690
5700
                      XMAX=2
GO TO 1CC2
XMIN=2
             1000
5710
5720
5730
                         XMAX=AAA
CONTINUE
             1002
                          C2Z = (XMAX+XHIM)/2.
                        C27=AES((22)
B=(1.-C27**(SEA+SHORE))*(1.-C27)
5740
5750
                          E=8/((T2+11+C22++SHORE)+(1--C22++SEA))
                          G1=AES(GOAL-B)
```

```
IF(G1-LE-CIF) GO TO 1005
IF (B-GT- GCAL) XMAX=C2Z
IF (B-LT- GOAL) XMIN=C2Z
ICOUNT=ICOUNT+1
5780
5790
5800
5810
                        IF (ICCUNT -GE. 30) WALTE (20,1022)
IF (ICCUNT -GE. 30) GO TO 1005
5820
5830
                            GO TO 1002
5840
5850
             1005
                           CONTINUE
5860
                      CCC =C
                         C=1.-((1.-(27).PERIOC)
5870
                      $27=(C1+T1)+(1.-C22++$MORE)/(1.-C22)
$27=$27+C22++$E4+$1+(1.-C22++$MORE)/(1.-C22++$EA)
5380
5890
5900
5910
5920
                      T 2Z = T 2
S 1Z = S 1
5930
                       C 22 = C 2
                      C2=C2Z
CALL PRINTT (C,R)
CALL CHECK
C2=C2Z
5940
5950
5960
            C
5970
5980
5990
                      C=CCC
                         SHORE=SHORE+1.
6000
                         CONTINUE
SEA=SEA+1.
              1010
6020
                          SPORE=SSF
6030
             1650
                        CONTINUE
6040
                        SE #= SSEA
             LC22 FORMAT C/ZX. CONTINUATION ENALWATED HORE THAN 30 TIMES FOR .
 6050
6060
                   . THE FOLLOWING ROTATION PATTERN WITH NO CONVERGENCE !!
                      WRITE (20,1033)
WRITE (20,144)
WRITE (20,1055)
6070
6080
6090
                        60 TO 1099
6100
             1625 WRITE (20,1666)
6110
6120
6130
6140
6150
6160
6170
                       FORMAT (//2X, GIVEN: FIRST-TERM SMORE BILLETS, FIRST-TERM SEA BILLETS, CAREER SEA BILLETS AND FIRST-TERM RETENTION
              1633
             ** FATE*)

1055 FORMAT (2x, SOLVE FOR: CAREER SMORE BILLETS AND CAREER *

**CONTINUATION RATE*)

1066 FCRMAT (*1*,3X, *NO SOLUTIONS FOR THE WARLABLE CONTINUATION *

**RATES DUE TO LACK OF NON-ZERO INPUTS*)

1099 CCNTINUE
6180
6200
            22222222222222222222222
6220
                  COMPUTE BALANCED SYSTEM "J":
6240
            C
                       GIVEN VARIABLES::::::FIRST-TERN SEA BILLETS
6260
                                                       FIRST-TERM SHORE BILLETS
6270
                                                       CAREER SHORE BILLETS
6280
            C
6290
                       SOLUTION VARIABLES:::CAREER CONTINUATION RATE
6300
            C
6310
                                                       FIRST-TERM RETENTION RATE
6320
            ČC
            2222222222222222222222
6330
                         1F ((51+52) -LT. 1.G) GO TO 1125
1F ((71+72) -LT. 1-0) GO TO 1125
6340
 6350
6360
6370
6375
                        WRITE (20,77)
WRITE (20,48) $152,T172,T151,T252,T2,T1,51,52,C,R
CEPS=EPS
6377
                        EPS=EPS+.1
GGAL=(T1/S2)+(($1+$2)/(T1+T2))
                        DIF-GOAL-EPS
```

```
64 00
                         S.= AAA
6410
                      2= (.99999
6420
                         CO 1120 JJJ=1.KSEATM
DO 1111 III=1.KSHOTP
ICCUNT=0
64 40
6460
                     B=1/(1.-C22++SHORF)-(S1+C22++SEA)/(S2+(1-C22++SEA))
IF (B .GT. GOAL) GO TO 1100
6480
                         XHIN=AAA
                         XHAX=2
6500
                      GO TO 1102
6510
             1100
                         XMIN=Z
6520
                          AAA=XAHX
65 30
             1102
                          CONTINUE
6540
6550
                     C2Z=(XHAX+XHIh)/2.
B=1/(1.-C2Z++SHORE)-(S1+C2Z++SEA)/(S2+(1-C2Z++SEA))
6560
                         G1=ABS(GOAL-8)
                      IF (G1.LE.OIF) GO TC 1105
IF (E.G1. GCAL) XMJN=C22
IF (B .LI. GOAL) XMIM=C23
ICCUNT=ICCUNT+1
6570
6580
6590
6600
                      IF (ICOUNT .LT. 30) GC TC 1102
IF (PERCEN .NE. 0.6) GC TO 1110
6610
6640
                      CCC=C
            1105
                        C=1.-((1.-C27)*PERIOD)
667C
                     C1=(1.-C2Z)+(S1+SZ)/(T1+TZ)
T1Z=T1
                      RZ =C1
6590
6700
                     T2Z=T2
S1Z=S1
67 20
                      522=52
6730
                      C2 2= C2
6740
                       C2=C2Z
6750
                        RR=R
6760
                         F=C1.PEFIOD
6762
                        IF (ICOUNT .LT. 30) GC TO 1108
6764
                     WRITE (20,1144) IDENT, SEA, SHORE, T27, T17, S12, S27, C, R
6768
6770
                     GO TO 1109
             1102
                         CALL PEINTT (C.R)
          1109
C
6775
6780
                        CENTINUE
                      CALL CHECK
6790
6800
6810
6820
                         C1 = FZ
                           C=CCC
                          CZ=CZZ
R=RR
6825
6830
6840
6850
                       CCNTINUE
SHORE = SHORE + 1.
CONTINUE
             1110
             1111
                        SEA=SEA+1.
                        SHORE = SSF
6860
                      CONTINUE
6870
             1120
6880
                      SE A= SSEA
                     WRI TE (20,1133)
WRITE (20,144)
WRITE (20,1155)
6910
6920
69 35
                      EPS=DEPS
6940
                        RETURN
6950
             1125 MRITE (20.1166)
                  FOFFAT (//2X. GIVEN: FIRST-TERM SHORE BILLETS, FIRST-TERM .. SEA BILLETS, CAREER SEA BILLETS AND CAREER SHORE BILLETS.)
6960
6970
6972
             1144 FORMAT(12,A1,F6.C,F7.C,16x, NO FEASIBLE SOLUTION - 14X-4F10.0,2x,
6974
                  •F11.4.F13.41
                      FORMAT (2X+ "SOLVE FOR: FIRST-TERM RETENTION RATE AND CAREER .
```

```
6990
                .. CONTINUATION RATE.)
7000
7010
7020
           1166 FGRPAT (*1° IX. "NO SOLUTIONS FOR THE VARIABLE CONTINUATION *

"RATES DUE TO LACK OF NON-ZERO INPUTS")
                    RETURN
7030
         CCCC
7040
7050
                        ENC OF BALANZ SUBROUTINE
                                                             CCCCCCCCCCCCCCC
7060
7070
          CC
7090
          7100
7110
7120
                  SUBFOUTINE PRINTT (C.R)
7130
                  COMMON SEA-SHORE-112-122-512-522-PERCEN-IDENT
7140
7150
7160
          CC
          CCCCCCCCCC
          C THIS SUBROUTINE PROVIDES THE PRINTED OUTPUT FOR THE MODEL AFTER C ACCINE THE FOLR BASIC BILLET GROUPS 11.72.51.52 TO FORM THE TOTAL
7170
7180
             CAREER, TOTAL FIRST-TERM, TOTAL SEA AND TOTAL SHORE BILLET GROUPINGS
7190
          2232333333
7200
7210
7220
         22
                  CALL CHECK
KT1=T1Z+0.5
KT2=T2Z+0.5
KS1=S1Z+0.5
KS2=S2Z+0.5
7230
7240
7250
7260
7270
                    SI SZZ =FLOAT (KS1+KSZ)
                   TITZZ= FLOAT (KTI+KTZ)
TISIZ= FLOAT (KTI+KSI)
                  T2S2Z= FLCAT (KT2+KS2)
TEST=0.0
7300
7310
          CCCC
7330
          C DETERMINE IF ALL BILLET STRUCTURES ARE TO BE PRINTED OR ONLY THOSE C WITHIN FEASIBLE BOUNDS
7340
7350
7360
7370
          CCCC
                    IF (PERCEN -EQ. 0.0) 60 TO 2000
7380
7390
                     CALL FEASBL (TEST)
                   IF (TEST .EQ. C.O) RETURN
WRITE (20,2020) IDENT, SEA, SHORE, SIS22, TIT22, TIS12, T2S22,
7400
7410
           2000
                +122-112-512-522-C-R
7420
           2020 FCRMAT(1x,A1,F6.0,F7.0,4x,4F10.0,4x,4F10.0,2x,F11.4,F13.4)
7430
7440
                    SE TURN
7450
7460
7470
7480
7490
7500
7510
7520
                     END
          CCC
          CCC
          7530
7540
7550
                  SUBROUTINE FEASBL (TEST)
COMPCN SEA-SHORE-T12-T12-S12-S2-FERCEM-IDENT
COMMON /TAL1/ S1MIN-S1MAX-T1MIN-T1MAX-S2MIM-S2MAX
7560
7570
7580
7590
                .TZH IN. TZHAZ
          CCC
          CCCCCCCCCCCCC
760C
          C AN CPTICNAL SLEROUTINE THAT DETERMINES WHICH BILLET STRUCTURES
7610
          C ARE WITHIN THE FEASIBLE LIPITS SET BY THE USER
7620
```

```
ccccccccccccc
7630
7640
7650
7660
                              IF ($12 .LT. $1P1B)
IF ($12 .CT. $1PAX)
                                                                     RETURN
                                                                     RETURN
                               IF (T12 .LT.TIMIN) RETURN
IF (T12 .GT.TIMAX) RETURN
7670
7680
7690
7700
                              IF (TZZ LT-TZMIN) RETURN
IF (TZZ GT-TZMA) RETURN
IF (SZZ LT- SZMIN) RETURN
IF (SZZ LT- SZMAN) RETURN
7710
7720
7730
7740
7750
                                TEST =1.C
                              RF TURN
7760
               CCC
7770
7780
              CCC
7790
               7800
7810
7820
               C
7 8 30
                            . SUBROUTINE CHECK
                            COMMON SEA-SHORE-T12-T22-S12-S22-PERCEN-IDENT
7840
                              COMMON /ROT1/ T1-T2-S1-S2-C-R-C1-C2-KSEATM-KSHOTM-PERIOD-EPS-
7850
7860
                        ·T172.7151.7252.5152
7870
               CCC
7880
               CCC
               CCCCCCCCCCCCC
7890
                   THIS SUBROUTINE, IF CALLED, WILL CHECK A BILLET STRUCTURE FOR BALANCE. IT WILL DETERMINE AND PRINT THE NUMBER OF GAINS FROM THE FIRST-TERPERS TO THE CAREER FORCE AND THE NÚMBER OF LOSSES FROM THE CAREER FORCE FOR EACH PERIOD. IT WILL ALSO DETERMINE THE GAINS TO AND LOSSES FROM THE CAREER SEA FORCE FOR EACH
7900
7910
7920
7930
7940
7950
7960
                  PERIOD.
               CC
                    ANYTIME THE USER ADDS A NEW BILLET STRUCTURE COMPUTATION THIS SUBROUTINE CAN BE UTILIZED TO CHECK FOR A BALANCED SYSTEM AND CORRECT COMPUTER PROGRAMING.
7970
7980
8000
 8010
                CCC
                cccccccccccccccccc
 8020
8040
8050
                CC
                        MRITE (2G.4044)
MRITE (20.4055) 11 2+ 12 2+ 51 2+ 52 2+ C+R+SEA+SHORE
FORMAT (//10x, 'SUBROUTINE CHECK'/)
FORMAT (1Cx, 'TI IS '+F8.C+5x+*12 IS '+F8.0+5x+
**S1 IS '+F8.C+5x+*2 IS '+F8.0/10x, 'C IS '+F10.6+5x+
 8060
                 4044
 2070
                  4055
                         . R IS .. FIC. 6.5X. A IS .. F4.0.5X. B IS .. F4.01
 8090
                                 x=(1.-C2)*($12*$27)
 8100
 8110
                                  Y=(T12+T22)+C1
8120
                                WRITE (20,4066) X.Y
                        FIRMAT (/7X, TOTAL CAREER LOSSES ARE *,F6.0/0X, TOTAL CAREER*
** GAINS ARE *,F6.0)
 6130
                  4066
                        -- UAINS ARE "PFD-07

CNN=(S12*(1--C2))/(1--C2**SEA)

FORMAT (10X, "CAREER SEA GATNS ARE ",F6-0/9X,

**CAREER SEA LOSSES ARE ",F6-0)

CNh=(NN*C12**SEA

CN = CNN*S12*(1.-C2)

CNAE N=((S22*(1.-C2))/(1.-C2**SHORE))*C2**SHORE *T22*C1

WRITE (2C,4077) CNN,CNNEN.
 8150
8160
8170
8180
8190
 8210
                                  RETURN
8220
 8230
                                    ENC
 8240
8250
```

```
8270
8290
8300
8310
8320
                                    SUERCUTINE ROTATE (ALPHA)
8330
                                  COMMON SEA, SHORE, T12, T22, S12, S22, PERCEN, TOENT
8340
                                  CCHPON /TALI/ SININ, SIMAX, TIMIN, TIMAY, SZHIN, SZNAX
8350
                              XAMST .MIMST ..
8360
                                    COMMON /RCT1/ T1.T2.S1.S2.C.R.C1.C2.KSEATM.KSHOTM.PERIOD.EPS.
8370
                              ·T112.T151.T252.5152
8380
8390
8400
8410
                  C THIS SUBROUTINE COMPUTES BALANCED SYSTEMS FOR ALL 10 IMPUT/OUTPUT C STRUCTURES FOR EACH OF THE CESTEED ROTATION PATTERNS C ICENTICAL COMPUTATIONS AS SUBROUTINE BALANZ C ONLY DIFFERENCE IS DISPLAY OF OUTPUT
                             ONLY DIFFERENCE IS DISPLAY OF OUTPUT

FORMAT (*1°,5x,*SEA*,3x,*SHORE*,17x,*TOTAL*,5x,*TOTAL*,19x,

*FIRST*,5x,*FIRST*,35x, 7x,*FIRST*/

*Ax,*DUTY*,3x,*DUTY*,6x, 2x,*TOTAL*,5x,*FIRST*,6x,*AT*,7x,

*TOTAL*,5x,*TERM*,6x,*TOTAL*,5x,*FIRST*,6x,*AT*,7x,

*CAREER*,6x,*TERM*,6x,*TOUR*,5x,*TOUR*,7x,*CAREER*,6x,*TERM*,7x,

*SEA*,5x,*ASHORE*,9x,*SHORE*,6x,*SEA*,7x,*SEA*,6x,*SHORE*,

*5x,*CONTINL*TION*,3x,*RETENTION*//)

FORMAT (1x,*USER INPUTS *,4x,4F10.0,4x,4F10.0,2x,

*F11_6,F13_61
84 30
8440
8460
8480
                              FORMAT (1X, USER INPUTS
8500
8510
 8520
                                   WALLE (SC-155)
8530
                                   WRITE (20-133)
8540
                                   WRITE (20,155)
 8550
                                  MRITE (20.233)
                                WRITE (20,255)
 8560
8570
8580
                                    WRITE (26,355)
                                  WATTE (20,533)
WRITE (20,555)
8610
                             WRITE (20,633)
WRITE (20,633)
WRITE (20,733)
WRITE (20,733)
WRITE (20,033)
WRITE (20,033)
WRITE (20,033)
WRITE (20,1035)
WRITE (20,1035)
WRITE (20,1133)
WRITE (20,1133)
WRITE (20,1135)
FORMAT (//15%,*SUMMARY OF IMPUT AND OUTPUT VARIABLES FOR*
**LIAES A-J ARE:*)
FORPAT (//2%,*A GIVEN: FIRST-TERM SEA BILLETS, CAREER SEA **
**BILLETS, CAREER CONTINUATION RATE, AND FIRST-TERM RETENTION **
**RATE*)
8620
8630
8640
8650
8660
8670
8680
8690
8710
87 25
8727
87 30
8740
8750
8760
8770
8780
                              · RATE )
                                FORMAT (6x, "SOLVE FOR: FINST-TERN SHORE BILLETS AND CAREER"
                     ** SHORE BILLETS")
233 FORMAT (//2%, *B GIVEN: CAREER SEA BILLETS, CAREER SHORE BILL *
**ETS, CAREER CONTINUATION FATE AND FIRST-TERM RETENTION RATE*)
87 90
8800
8810
                                FORMAT CEX. SOLWE FOR: FIRST-TERM SHORE BILLETS AND
8820
                              **FIRST-TERM SEA BILLETS*)
FORMAT (//2x,*C GIVEN: FIRST-TERM SHORE BILLETS, FIRST-*
**TERP SEA BILLETS. CAREER CONTINUATION RATE AND FIRST-TERM*
8530
8840
 8850
                             ** RETENTION RATE*)

FORPAT (Ex.*Solve FOR: CAREER SEA BILLETS AND CAREER SHORE*

** EILLETS*)

FORMAT(//2x,*)

GIVEM: FIRST-TERM SHORE BILLETS, TOTAL SEA BILL*

**ETS, CAREER CONTINUATION RATE AND FIRST-TERM RETENTION RATE*)
886C
8870
8880
                     355
2930
8940
```

```
FORMAT (E), SOLVE FOR: FIRST-TERM SEA BILLETS, CAREER SEA*

** BILLETS AND CAREER SHORE BILLETS*)

FORMAT (//2x, E GIVEN: FIRST TERM SHORE BILLETS EQUAL TO ZER*

**O, TOTAL SEA BILLETS, CAREER CONTINUATION RATE AND FIRST-TERM *
8950
8960
8980
              **RETENTION RATE*)

733 FORMAT (//2x,*) GIVEN: TOTAL SEA BILLETS, TOTAL SHORE BILLET*

**S, CAREER CONTINUATION RATE AND FIRST TERM RETENTION RATE*)

755 FORMAT (Ex.*SOLVE FOR: FIRST-TERM SHORE BILLETS, FIRST-TERM *
899C
90 10
9020
                     . SEA BILLETS, CAREER SHORE BILLETS AND CAREER SEA BILLETS.)
9030
9040
               833 FORHAT (//2X. G
                                                     GIVEN: CAREER SEA BILLETS. TOTAL FIRST-TERM
9050
                     .. BILLETS. CAREER CONTINUATION RATE AND FIRST-TERM.
               ** RETENTION RATE*)
855 FORMAT (EX."SOLVE FOR: FIRST-TERM SHORE BILLETS, FIRST-*
9060
9070
9080
                    . TERP SEA BILLETS AND CAREER SHORE BILLETS.)
9090
               933 FORMAT (//EX. "H
                                                     GIVEN: FIRST-TERM SHORE EILLETS, FIRST-TERM.
                     . SEA BILLETS. CAREER SEA BILLETS AND CAREER CONTINUATION.
9100
              955 FORMAT (EX. *SOLVE FOR: CAREER SHORE BILLETS AND FIRST-*

**TERM RETENTION RATE*)

1033 FORMAT (*/2X.**! GIVEA: FIRST-TERM SHORE BILLETS, FIRST-TERM*

** SEA BILLETS, CAREER SEA BILLETS AND FIRST-TERM RETENTION*

** RATE*)

1055
9110
9120
9140
9150
               1055 FORMAT (Ex. SOLVE FOR: CAFEER SHORE BILLETS AND CAREER *

"CENTINUATION RATE")

1133 FORMAT (//2x, J GIVEN: FIRST-TERM SHORE BILLETS, FIRST-TERM*

"SEA BILLETS, CAREER SEA BILLETS AND CAREER SHORE BILLETS")

1155 FORMAT (Ex. SOLVE FOR: FIRST-TERM RETENTION RATE AND CAREER *
9170
 9181
9182
9184
                      .. CONTINUATION RATE.)
 9190
              cccccccccccc
9200
                                            COMPUTATIONS BEGIN HERE
              CCCCCCCCCCCCCC
              CCCCCCCCCCCC
9220
                            SSEA=SEA
9230
                            SSH=SHORE
 9240
 9250
                         I S=C
                            DO 999 JJJ=1-KSEATH
9270
9280
                            ASEA=CZ+SEA
9290
                            AE=1.-ASEA
9300
                             DO 998 III=1.KSHOTH
9320
                         I S= IS+1
                        ID=IS/5

IF (ID -EC- 1) IS=1

IF (IS -EG- 1) IS=1

IF (IS -EG- 1) HRITE (2C,1C3)

WRITE (2C,115) S1S2,1112,11S1,72S2,72,71,S1,S2,C,R

CONTINUE
9330
9340
9350
9360
9370
               193
9380
                              ASHOR=CE**SHORE
9390
9400
9410
                              AC=1.-ASFOR
                          BX = 1 - C 2 - ( SEA + SHORE )
                BALANCED STRUCTURE "A":
9420
9430
                  GIVEN: TI.SI.C.R
SOLVE FOR: T2.S2
 9450
946C
9470
                         T2Z =- ASHOR . T1 . BX . AA . S 1/(C1 . AB)
                         SZZ=C1 .T1 .AC/AA+ASEA. S1.AC/AB
9480
                         112=11
9490
                         S1Z=51
9500
                           ICENT-1+A
9510
                         CALL PRINTT (C.R)
 9520
             C BALANCED STRUCTURE -8-1
9530
9540
             C
                 GIVEN:
                                    $1.52.C.R
9550
                  SOLVE FOR: T1.T2
```

9560

```
9570
                      T17-(S2-ASEA-AC/A8-S1)/C1-AA/AC
9580
9590
9600
                      T22=5152+AA/C1-T12
                      S2Z=S2
S1Z=S1
9610
9620
9630
9640
9650
9660
9660
9680
9680
                      CALL PRINTT (C.R)
            C BALANCEO STRUCTURE "C":
                GIVEN: 11-12-C-R
SOLVE FOR: $1.52
                     $17=C1+AE+(T2+ASHOR+T1)/(EX+AA)
$22=T1T2+C1/AA-$12
$22=T2
 9700
 9710
9720
                      T12=T1
                        ICENT-1HC
 97 30
                      CALL PRINTT (C.R)
 9740
 9750
            C SALANCED STRUCTURE "D":
           C GIVEN: 12-1151-C-R
C SOLVE FOR: 11-51-52
 9760
 9770
            C
 9780
 9790
                      $12=(T1$1+ASHOR+T2)/(ASHOR+(AA+BX)/(C1+AB))
9800
9810
9820
9830
                    T12=T1S1-S12
S22=(T2+T12)+C1/AA-S12
T22=T2
IDENT=1H0
 9840
                      CALL PRINTT (C.R)
 9850
               EALANCEC STRLCTURE "E":
                GIVEN: T2=0..T1S1.C.A
SCLVE FCA: T1.S1.S2
 9870
 9880
9890
9900
                      T2Z=0.
S1Z=(T1S1+ASHOR+T22)/(ASHOR+(AA+BX)/(C1+AB))
 9910
 9920
                      T12=T151-S12
S22=(T22+T12)+C1/AA-S12
 9940
                         ICENT=1FE
 9950
                      CALL PRINTT (C.R)
 9960
 9970
                BALANCED STRUCTURE "F":
 9980
            C
                GIVEN: 1151-7252-C-R
SOLVE FOR: T1-72-51-52
 9990
10000
                      XXY=8X/C1+AA/AB
YYX=(T1S1+T2S2)+AA/(C1+AA)
T2Z=(XXY+(T1S1-YYX)-ASHGR+YYX)/(AC-XXY)
10010
10030
                      527=1252-127
10040
                      T1Z=YYX-T2Z
S1Z=T1S1-T1Z
10ENT=1HF
10050
10060
10080
                      CALL PRINTT (C.R)
10100
10110
10120
                EALANCEC STRUCTURE "G":
GIVEN: S1,T1T2,C,R
SCLVE FCR: T1,T2,S2
10130
10140
10150
                      $27=T1T2/AA+C1-$1
T27=-ASHOR+T1T2/AC+8X/C1+AA/AB+$1/AC
10160
                      T12=T172-T22
                      S1Z -S1
                         IDENT = 1HG
10180
                      CALL PRINTY (C.R)
10190
10200
```

```
C BALANCED STRUCTURE "H":
C GIVEN: 11.72.51.C
10210
10220
                GIVEN: 11.72.51.C
SOLVE FOR: S2.R
10230
10240
10250
                     IF (TIT .LT. 1.0) GO TO 1025
10260
10270
10280
                      C1= EX . AA/ AE . S1/(12 + ASHCR . 11)
10290
                      $22= T1T2+C1/AA-S1
T12=T1
10310
10320
10330
                       122+12
                      S17=S1
10ENT=1+H
10340
                     RRR=R
                      R=C1*PERIOC
CALL PRINTT (C,R)
CALL CHECK
10350
10370
            C
10380
10390
10400
                     R=FRR
            C
            C EALANCEC STRUCTURE "1":
10410
10420
                GIVEN: 11-T2-S1-R
SCLVE FCR: 52-C
10430
10440
            C
10450
                        IF (S1 .LT. .0) GO 10 1025
10460
                        ICOUNT = C
10470
                            GOAL = C1/51
                        DIF = GOAL . EPS
10480
                        #= .2
Z=(.99999
10490
10500
10510
10520
                        C2Z=A
B=(1.-C2Z**(SEA+SHORE))*(1.-C2Z)
10530
10540
10550
                        E=8/((12+11+622**SHCRE)*(1.-C22**SEA))

IF (0 .GT. GOAL) GO 10 25

XMIN=A
                       XFAX=Z
GO TO 26
XMIN=Z
10560
10580
                25
10590
                        A=XAMK
                         CENTINUE
               26
10610
                           CZZ=(XMAX+XMIN)/2.
                         CZZ=AES(CZZ)
B=(1.-C2Z+*(SEA+SHORE))*(1.-C2Z)
B=8/((12+11+C2Z+*SHCRE)*(1.-C2Z+*SEA))
10630
10640
10650
                           G1=AES(COAL-B)
10660
                          IF(G1.LE.DIF) GO TC 50
                         IF (E-GT. GOAL) XMAX=C2Z
IF (E-LT. GOAL) XMIN=C2Z
10670
10680
10690
                           ICOUNT = ICOUNT + 1
              IF (ICCUMT .GE. 30) DRITE (20,1022)
IF (ICCUMT .GE. 30) EO TO 50
1622 FORMAT (/2x, CONTINUATION EVALUATED HORE THAN 30 TIMES FOR *
10700
10710
10720
10730
                    ** THE FOLLOWING ROTATION PATTERY WITH NO CONVERGENCE */)
10740
                        GO TO 26
               50
10760
                      CCC=C
C=1--((1--C27)*PERIOD)
S2Z=(C1*T1)*(1--C2Z**SHCRE)/(1--C2Z)
10780
10790
                       $27 = $27 +C 27 - SEA - $1 - ( 1 - C27 - SHORE )/(1 - C27 - SEA)
10800
                      T12=T1
T2Z=T2
10810
                      S12=51
10530
                           IDENT = 1HI
                        CSS=CS
```

```
CZ=CZZ
CALL PRINTT (C-R)
10850
10060
                           CATT CHECK
10870
              C
10000
                           C=CCC
10890
                              GO TO 1030
WRITE (20,1066)
10900
10910
                1625
10920
                1630
                              CONTINUE
                      FORMAT (/3x. AD SOLUTIONS FOR VARIABLE CONTINUATION RATES .
10730
                1 666
10940
11930
                   BALANCEC STRUCTURE "J":
GIVEN: T1,T2,S1,S2
SCLVE FCR: F,C
 11040
11050
11070
                           IF (($1.52) .LT. 1.0) GO TO 1125
IF ((71.52) .LT. 1.0) GO TO 1125
CEPS=EPS
EPS=EPS-1
11090
11095
11097
11098
                             GCAL = (11/52) + (($1+52)/(11+12))
11130
11140
11150
                           DIF=GOAL . EPS
                           2=0.99999
11180
11190
11200
                                ICOUNT=0
                           CZZ=AAA
                          B=1/(1.-C22**SHORE)-(S1*C22**SEA)/(S2*(1-C22**SEA))
                           IF (8 -GT. GOAL) GO TC 1100
11210
11220
11230
                              XHA X=Z
                           EO TO 11C2
11240
11250
                1100
                              XMIN=2
11260
                               XMAX=AAA
11270
                1102
                                CONTINUE
11280
                              CZZ=(XHAX+XHIN)/2.
11290
                          8=1/(1.-C22**SHORE)-($1*C22**SEA)/($2*(1-C22**SEA))
11300
11310
11320
11330
11340
                           G1+85(G0AL-8)

IF (G1-LE-CIF) G0 T0 1105

IF (B-GT- GCAL) XMAX=C2Z

IF (E-11- GDAL) XMIM=C2Z

IC QUMT=ICQUMT+1
                           IF (ICOUNT -LT. 30) GO TO 1102
IF (PERCEN -NE. 0.0) GO TO 1110
CONTINUE
11350
11 360
11 380
11390
                           CCC=C
                          C=1.-((1.-C2Z)*PERIOD)
FZ=C1
C1=(1.-C2Z)*(S1*S2)/(T1*T2)
ICENT=1HJ
11410
11420
11425
11430
                          T12=T1
11440
                          TZZ=TZ
11450
                          S1Z=51
11460
                           522=52
11470
                           C2 5= C5
11480
                             CZ=CZZ
                             F=C1.PEFIOD
11500
                         F=C1*PERIOD

IF (ICOUNT *LT** 30) GO TC 1108

MRITE (20**) 1144 ) IDENT**, SHORE**, T22**, T12**, S12**, S22**, C**
GO TO 1109

CALL PFINTT (C**, R)

CCNT INUE

CALL CHECK

C1=F2

C=CCC
11502
11503
11504
11505
                1108
             c 1109
11506
11507
11530
11540
```

```
11550
                                             C5=C55
                      C2=C22
R=RF

111C CONTINUE
EPS=DEPS
GO TO 997
1125 WFITE (20.1166)
1144 FORMAT(1x-A1,FE.O,F7.C,14x,*NO FEASIBLE SOLUTION*,14x,4Ft0.0.2x,

*F11.4,F11.4)
1166 FCRMAT (*1*,3x,*NO SOLUTIONS FOR THE VARIABLE CCATENUATION *

**RATES DUE TO LACK OF NCA-ZERO INPUTS*)

**CONTINUE**
CONTINUE**
11560
11565
11675
11680
11690
11693
11740
11741
11743
11750
11751
                       997
                                         CONTINUE
                                             SHORE = SHORE + 1
                                       WRITE (20-191)
11752
                      191
                                             FORMAT (20X.
                                                                                     .//)
11752
11753
11754
11755
11756
11757
11760
11770
11787
11780
                         598
                                           CONTINUE
                                         SEA=SEA+1.
                                   SHORE SSH
CONTINUE
SEA = SSEA
RETURN
                      999
                                    END
                    c
cc
ccccc
                                             END OF SUBROUTINE RCTATE
                                                                                                                        CCCCCCC
```

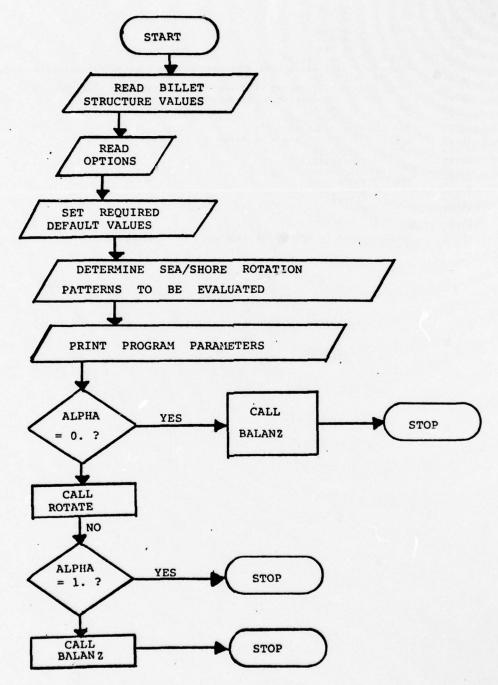


FIG. B-1: Flowchart of MOSES

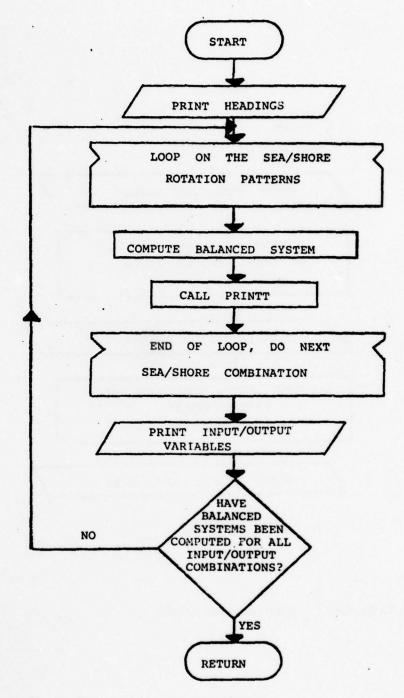


FIG. B-2: Subroutine BALANZ

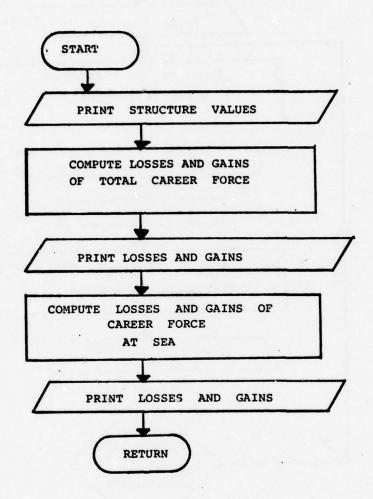


FIG. B-3: Subroutine CHECK

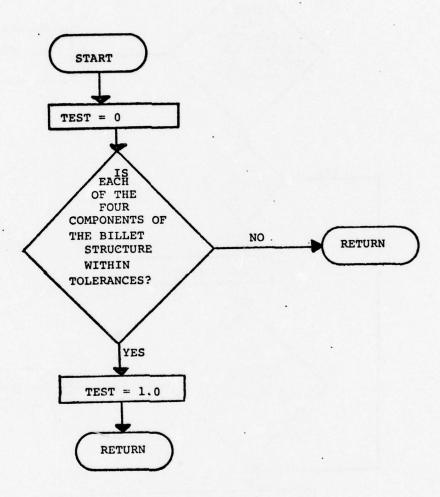


FIG. B-4: Subroutine FEASBL

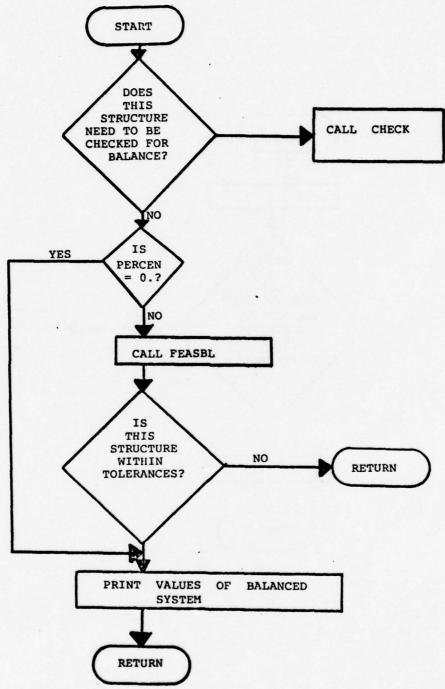


FIG. B-5: Subroutine PRINTT

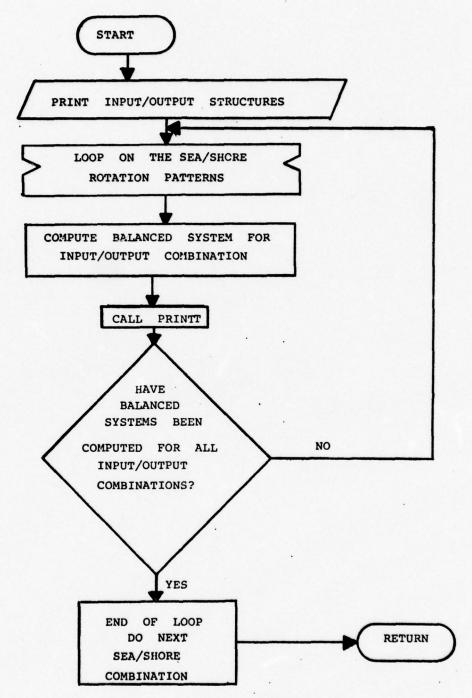


FIG. B-6: Subroutine ROTATE

APPENDIX C

SAMPLE OUTPUTS

The figures in this appendix are examples of the kinds of printed output that can be produced by MOSES.

Figures C-1, C-2 and C-3 present the balanced structures calculated by MOSES for three different input data sets.

The user has supplied values for only seven variables for the output in figure C-1. They were ALPHA, Tl, T2, S1, S2, C and R. The other 19 initial parameters assumed their default values.

The user-specified values for for nine variables for Figure C-2: the seven for figure C-1, plus SEATIM and PERCEN. The other 17 parameters assumed their default values.

The user-specified values for 11 variables for figure C-3: the nine for figure C-2, plus T2MAX and S2MAX. The other 15 variables assumed default values.

PROGRAF PIRPETERSEC II. 144215-13 12m. 33956-33 \$1m 74612-33 \$2m 51156-33 Cm C.8600033 Pm 0.09345
1712- 160365-37 TISI= 215442-5 1222- EE7CG-33 \$152= 125770-33 Am 3.00037 Gm 2.000
FINCE 4.33 EPsm (.4061253 SEATIN 9.23 SHOTIN 0.33 PERCEN 0.00623 TIMIN13.82x 0.33 12mlh 0.43 12mhm 0.43 SIMIN 0.43 SIMIN 0.43 SIMIN 0.43 SIMIN 0.43 SEATIN 0.

SUMPART OF IMPUT AND GUIPLY VARIABLES FOR LINES A-J ARES

- GIVEN: FIRST-TERP SEJ BILLETS, CAREER SEJ BILLET: CAREER CONTINUATION RATE, AND FIRST-TERP RETENTION RATE Selve fer: First-term shere fillet: And career spere Billets
- GIGP: CARER SEA BILLETS. CAREF SHOPE BILLETS. CAREER CCATINUATION MATE AND FIRST-TEAM RETENTION MATE. Sclue For: First-team shore billets and First-team Sea billets
- GIVER: FIFST-TEFF SHCRE PILLETS. FIRST-TERM SEA EILLETS. CAREER CENTINUATION RATE AND FIFST-TERM RETEMPIEN MATE Sclve FC+: Career sea billets and Career Shore billets u
- GIVER: FIRST-TERF SHCRE BILLETS, TOTAL SEA JILLETS, CARTER CONTINUATION RATE AND FIRST-TERM METENTION RATE Scive Fers First-Terk sea billets, career sea billets and career spore billets 0
- GINCH: FIRST IERM SHORE FILLETS EGIAL TO ZERC. TCTAL SEA BILLETS. CAREER CONTIDUATION MATE AND FIRST-TERP METEMPTON MATE. SCINE FOR: FIRST-IERF SEVENTION MATE. SCINE FOR: SILLETS. w
- GIYEP: TOTAL SEA ETLLETS, TOTAL SHERE BILLETS, CAREER CENTINUATION RATE AND FIRST TERM RETENTION MATE SCLVE FOS: FIRST-TERM SHERE BILLETS, FIRST-TERM SEA BILLETS, CAREER SHORE BILLETS AND CAREER SEA BILLETS
- GIVED: CAPEEP SEA BILLETS, ICIAL FIRST-TERP BILLETS, CAREER CCATIADATICA RATE AND PIRST-TERM RETEMITEM RATE Sclvé pop: First-terp shore billets, first-term sea billets and career shore billets .
- EIVER: FIFST-TERY SHCRE EILLEISF FIFST-TERP SEA FILLEISF CAREER SEA BILLETS AND CAREER COMIEMUATION MATE SCLYE FCR: CAREER SHCRE BILLEIS IND FIRST-TEPP RETENTION RATE
- EIVER: FIFST-TERP SHERE FILLET:• FIFST-TERP SEA BILLETS. CAREER SEA PILLETS AND FIRST-TERM RETENTION RATE SCLVE 7CR: CASEEF SHERE PILLETS AND CASEER CENTIVLATION RATE -
- J CIVEN' FIRST-TERM SHORE FILLETS. FIRST-TERM SEA FILLETS. CAREER SEA FILLETS AND CAREER SWORE DILLETS SCLLE FER: FIRST-TERM SETENTION FAIE AND CAREER CONTINUATION FATE.

FIG. C-1: Sample Output - 7 User Specified Variables

FIG. C-1 (Continued)

FIRST TERR RETENTICA			0 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
CONTINUATION				
SHGRE	911:0 922:0 912:0 6715:0 7017:1 7017:1 6510:0 96612:0	991199 991199 991199 991199 9991199 9999 99999 99999	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	
CAPEER	74612 74612 74612 74612 74612 74612 74612 74612	76612. 76612. 76612. 76612. 76612. 76612. 76612. 76612.	74612. 74612. 74612. 74612. 74612. 74612.	74612. 74612. 74612. 74612. 74612. 74612.
FIRST TERM SEA	244835 144835 1077	144915- 1144915- 144915- 144915- 144915- 144915- 144915-	144035 09506 09506 09506 19507	144815. 15960. 16985. 16795. 16795. 18750. 184615. 144815.
FIRST	199950- 17619- 19950- 19950- 19990- 19990- 19990- 19990- 19990-		2000 000 000 000 000 000 000 000 000 00	35550 15550 15550 15550 15550 15550 15550
TCTAL ASPORE	172500 172500 172500 170457 10	100 100 100 100 100 100 100 100 100 100	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	13416 5 4 13416
101AL A1 SEA	219447 - 219	213 24 24 24 24 24 24 24 24 24 24 24 24 24	219447. 1645. 16467. 17465. 17467. 17467. 17467. 17467. 17467. 17467. 17467. 17467.	218447. 219447. 219447. 219447. 219447. 219447. 219447. 219447.
16781	E	10000000000000000000000000000000000000	10000000000000000000000000000000000000	3 19 19 19 19 19 19 19 19 19 19 19 19 19
TOTAL	125770- 156500- 125770- 1255770- 135973- 115913- 12553- 12047- 170447- 164617-	125770. 1255770. 1255770. 120677. 12055770. 1205577. 132361.	12577C. 13577C. 12577C. 12577C. 12577C. 12577C. 12577C. 12577C.	125770- 125770- 125770- 127570- 127570- 117050- 117050- 14620- 14620- 14620- 14620- 14620-
SULT	_	20120111111 5	***************************************	200000000
35.4 0017			#	2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -

FIRST TERN RETENTICK	NANNANNAN 1900 0000000000000000000000000000000000	00000000000000000000000000000000000000	00000000000000000000000000000000000000	
CAPEER				000000000000000000000000000000000000000
CAPEER	5 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	7755 7755 878 755 776 756 776 756 676 756 676 756 676 756 776 756 7766 776	9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	5 11 15 15 15 15 15 15 15 15 15 15 15 15
CAPEER	74612. 74612. 576612. 61311. 61311. 56257. 74612. 74612.	74612. 76612. 76612. 56557. 57056. 67702. 74612. 74612. 74612.	74612. 74612. 74612. 710732. 76612. 74612.	74612 74612 74612 74612 74612 74612 74612 74612
FIRST TERH SEA	1446335 1446335 1466329 1466329 166329 166329 166329 166329 164635 164635 164635 164635 16633 166335 16635 16635 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 166335 1	144835- 144835- 16558- 166581- 166739- 166739- 14625- 14835- 144335-	1666000 1066000 1066000 16600 166000 16600 16600 16600 16600 16600 16600 16600 16600 16600 16600 1	144835 106846 106846 181116 181116 161835 144835 144835
FIFST	25550. 241790. 241790. 25550. 25550. 25550. 25550. 25550. 25550.	13550. 13550. 13550. 13550. 13550. 13550. 13550. 13550. 13550.	15550 15550 15550 15550 15550 15550 15550 15550 15550 15550 15550	35556. 50086. 50086. 35550. 35550. 35550. 35550. 35550. 35550.
TCTAL ASPCKE	06700 147010 147010 96510 665110 665110 665110 665110 117110 117110 117110	66703. 20503. 20503. 20503. 20503. 6765. 6765. 8769. 8769. 8769.	86115 86115 86115 8755 8755 8765 8765 8765 8765 8767 86527 86527	11227. 131231. 131231. 131231. 9214. 92169. 93560.
101AL 41 5£A	219447 - 219	219447. 165170. 169192. 219447. 219447. 219447. 219447. 219447. 219447.	219447. 219447. 219447. 219447. 219447. 219447.	2101128 210112
161AL F1F5T 166F	180365. 220260. 186415. 180364. 18185. 18185. 180365. 180365.	180,165. 106,114. 106,114. 180,118. 180,118. 180,118. 180,118. 180,118. 180,118. 180,118. 180,118. 180,118. 180,118.		
TOTAL	125770. 147024. 12577. 12577. 12567. 12568. 126667. 126392. 156392.	125776- 12576- 12576- 120407- 110948- 115261- 120551- 120507- 15656- 15666-	######################################	125770- 125770- 125770- 125777- 125777- 125777- 125777- 12577- 12
2PCRE CL13 TCUF	11111111111		5.	
164 EUT.				1111111111

FIRST TEAN PETENTICE

PUT TOUR

'IG. C-1 (Continued)

FIRST TERN RETENTION		00000000000000000000000000000000000000	0.0000000000000000000000000000000000000	00000000000000000000000000000000000000
CONTINUATION	070700000000			9 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
CAREER	50000000000000000000000000000000000000	9 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	51158 65560 59158 60158 60158 60061	51158- 70374- 51158- 51158- 67256- 63055- 63055- 79401- 79401- 79401-
CAPEER	746122 746123 746123 746123 746123 746123 746123	74612. 74612. 74612. 64153. 64769. 74612. 74612. 74612.	74612. 74612. 74612. 61244. 69125. 74612. 74612.	74612 74612 74612 74612 74612 74612 74612
FIRST TERM SEA	144035 144035 144035 144035 1510014 1610016 16100016 16100000000	144615- 974615- 974615- 15278- 15278- 15278- 15278- 144615- 144615-	144885 14488 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 144885 14488 14488 14488 14488 14488 14488 14488 14488 14488 14488 14488 14488 1	10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
FIRST	35556 17556 17556 17556 17556 17556 17556 17556 17556	00000000000000000000000000000000000000	155505 155055 155055 155505 15550 15550 15550 15550 15550	15550, 72271 156110, 15550, 15550, 2066, 141199, 15550, 15550, 15550,
TETAL	110 CC 10 CC	11 C C C C C C C C C C C C C C C C C C	66708. 1137795. 161729. 161729. 16779. 177878. 10106.	10 10 10 10 10 10 10 10 10 10 10 10 10 1
107.AL 4.1 5E.4	200 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2011. 2011.	219447 219447 192769 219447 219447 219447 219447 219447 219447	43110735 454612 194612 196612 196612 196612 196612 196612 196612 196612 196612
10141	100 125 100 125 100 125 100 125 100 125 100 125 100 125 100 125	100 100 100 100 100 100 100 100 100 100	2000 3 6 5 7 6 9 6 9 6 9 6 9 6 9 6 9 9 6 9 9 9 9 9	2000 000 000 000 000 000 000 000 000 00
TOTAL	125770 125770 125770 12566 12665 126	125770 125770 125671 125672 125672 125672 125673 12573	12570 14625 125470 1274	123770 144966 144966 12370 12351 12351 12351 13431 13431 13431
SHCAE		100001010	***************************************	112. 112. 112. 112. 112. 112.
\$£4 1001	26. 25. 25. 25. 25. 25. 25. 25. 25. 25. 25			

FIRST TEAM RETENTION		6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015 0.0015	
CONTINUATION		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
CAREER	5113 4113 4113 4113 4113 4113 4113 4113	50 11 11 11 11 11 11 11 11 11 11 11 11 11	51158- 51158- 51156- 51156- 5156- 55457- 55467- 55467- 561975- 51975- 51975-	51158. 620318. 51158. 51158. 677775. 677775. 677775. 677775. 677775. 677775. 677775. 677775. 677775. 677775.
CARECA	74612. 74612. 74612. 74612. 74612. 74612. 74612.	76612- 76612- 76612- 76613- 5776- 76613- 76612- 76612- 76612-	74612. 74612. 74612. 65773. 67990. 95223. 74612. 74612.	74612. 74612. 74612. 62517. 62217. 62217. 74612. 74612.
FIRST	16460 15. 16460 15. 1660 15. 1660 15. 1660 15. 1660 15. 1660 15. 1660 15. 1660 15. 1660 15.	1146335 1146335 1146335 1146335 1146335 1146335 1146335 1146335 1146335 1146335	144815. 110625. 110625. 151626. 151626. 164826. 144855. 14485.	100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
FIRST TERM SHORE	88888888888888888888888888888888888888	46599 46599 195518 1955	19990 19900 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000 19000	35550. 57521. 57521. 35550. 3550. 3550. 3550.
1C1AL ASPORE	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	00101000000000000000000000000000000000	06700- 11186.30- 12144- 90184- 90184- 91187- 91187- 91189- 91189- 91189- 91189- 91189-	123503
10TAL AT SEA		211417. 211417. 211417. 211417. 211417. 211417. 211417. 211417.	219447 • 2196447 • 2196447 • 219647 • 219647 • 219647 • 219647 • 219647 • 219647 • 219647 • 219647 • 219647	219447 - 219
101AL F1851 1ERF			100 165. 100 165. 100 165. 100 165. 100 165. 100 165. 100 165.	100 105 105 105 105 105 105 105 105 105
101AL CAPEER	125776. 125671. 125770. 1212557 120107. 120107. 120107. 120107.	125770. 127771. 127771. 127771. 127771. 12777. 12777. 12777. 12777. 12777. 12777. 12777. 12777. 12777.	125770- 125770- 125770- 120407- 120562- 120562- 120567- 120567- 120567- 130567-	125770. 125770. 125477. 125478. 112559. 14459. 14459.
SHCAE Delv TCLF	2222222		18 10 10 10 10 10 10 10 10 10 10 10 10 10	<u> </u>
. AL			2400mraz-1	

FIRST 1CR4 RETENTION	0 00 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		00000000000000000000000000000000000000	
CAREER	0 00 000 00 00 00 0 00 000 00 00 00 0 00 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	30000000000000000000000000000000000000	J0000000000000000000000000000000000000
CAREER	\$1156 67414 60674 60677 67117 67195 77795 77795 77795 77795 77795	50000000000000000000000000000000000000	9111000 6111000 6111000 6111000 60679 60676 6067	00000000000000000000000000000000000000
238	74612. 74612. 74612. 597510. 596591. 74612. 74612.	74612. 74612. 74612. 74612. 74612. 74612. 74612.	74612. 74612. 74612. 74612. 74612. 74612. 74612.	746112 746112 746112 746112 746112 746112 746112
100	10000000000000000000000000000000000000	144135. 174655. 174655. 144835. 17866. 17866. 17866. 17867. 17867. 17867.	10000000000000000000000000000000000000	144655 144655 144655 144655 144655 144655 144655 144655 144655
101	13550 11550 1550 1550 1550 15550 15550 15550	18550. 18652. 18652. 18550. 18550. 18550. 18550. 18550. 18550.	# # # # # # # # # # # # # # # # # # #	1000 000 000 000 000 000 000 000 000 00
111	100 100 100 100 100 100 100 100 100 100	00000000000000000000000000000000000000	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	100 100 100 100 100 100 100 100 100 100
1,1	210447. 2104447. 2104447. 2104447. 2104447. 2104447.	219447. 249377. 219457. 219447. 219447. 219447. 219447.	24444 24444 24444 24444 24444 24444 24444 24444 24444 24444 2444 2444 2444 2444 24444 2444	20000000000000000000000000000000000000
455	100 165. 212774. 100 161. 100 165. 100 165. 167 167. 167 167. 167 167. 167 167.	100 00 00 00 00 00 00 00 00 00 00 00 00	11 10 10 10 10 10 10 10 10 10 10 10 10 1	
TOTAL	125779- 125770	125770. 125770. 125770. 125770. 125770. 125770. 125770. 125770. 125770. 125770. 125770. 125770.	125770 125770 125770 1205770 120550 120550 12050 10050	1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751 1257751
100 F	22222222			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
353			# # # # # # # # # # # # # # # # # # #	

FIG. C-1 (Continued)

FIRST TERM RETENTION			N.N.N.N.N.N.N.N.N.N.N.N.N.N.N.N.N.N.N.	
CAREER	60000000000000000000000000000000000000			0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
SHORE	511615 511615 511615 5161615 5161615 5161615 5161615 5161615 5161615	51158 51257 51257 54958 54958 45795 604613 51158 51158 51158 51158		5110558 5110558 5110558 511056 51006 51006 510066 510066 510066 510066 510066 510066 510066 510066 510066 510066 5
CAREEN	74612. 74612. 68512. 7612. 74612. 74612. 74612.	74612. 74612. 74612. 65454. 54734. 74612. 74612.	2000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	74612. 74612. 74612. 76141. 7612. 74612. 74612.
FIRST TERM SEA	10040400000000000000000000000000000000	144615- 112015- 14615- 151711- 151811- 151811- 14615- 14615- 14615- 14615-	144615- 144615- 154615- 15726- 15726- 144615- 144615- 144615-	14468 19488 19488 14488 15679 16618 14681
FIRST. 1ERM SNORE	135 52 50 50 50 50 50 50 50 50 50 50 50 50 50	3550 3550 3550 3550 3550 3550 3550 3550	18556. 18556. 18556. 18556. 18556. 18556. 18556.	115550 115055 115055 115055 11505 11
JETAL ASPORE	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	66778- 1112476- 11124	12 U 92 U	66578 . 76606 . 76606 . 778196 . 778196 . 778196 . 778196 . 778196 . 661708
101AL A1 SEA	210447. 219447. 219447. 219447. 219447. 219447. 219447. 219447.	219447. 219647. 219667. 219647. 219647. 219647. 219647. 219647.	219447. 110955. 201199. 219447. 219447. 219447. 219447.	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1014	180 185	186.165 186.165 186.165 186.185 186.185 186.185 186.185 186.185 186.185 186.185		
10174	125770 125455 125770 125770 120707 12	125770- 125770- 1205770- 120591- 120551- 13095- 13595- 13595-	125716 127176 125770 125570 12	12776- 117777- 117777- 1179407- 1179407- 1179407- 117977- 117977- 117977-
8 HCM 1011 1001	5000000000	₂ ====================================		:::::::::
313	2 48 00 00 00 00 00 00 00 00 00 00 00 00 00			240000000000000000000000000000000000000

FIRST	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		00000000000000000000000000000000000000	
CONTINUATION	000000000000000000000000000000000000000			
CAPEER	47259. 47259. 47259. 47259. 47259. 47219. 47219. 47219.	51156 51266 51266 51695		511.9 511.5 511.5 511.5 511.5 511.5 511.5 611.1 511.9 611.1 511.9
CAREER	74612 74612 74612 74612 74612 74612 74612 74612	74612- 74612- 74612- 77612- 77612- 74612- 74612- 74612- 74612- 74612-	74612 74612 74612 74612 74612 74612 74612	74612. 74612. 74612. 74612. 74612. 74612. 74612.
FIRST TERM SEA	100 100 100 100 100 100 100 100 100 100	114035 114035 114035 114035 114035 114035 114035 114035 114035	114 6 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	144815 104815 104815 155231 155231 164615 16615 16615 16615 16615
F1851 1684 21086			100 00 00 00 00 00 00 00 00 00 00 00 00	20000000000000000000000000000000000000
TCTAL ASPCRE	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	8 9 7 7 7 9 7 7 7 9 7 7 7 9 9 7 7 7 9 9 7 7 7 9 9 7 7 7 9 9 9 7 7 7 7 9	100692 100692 100692 68245 68245 10007 10007 10007	111777 11177 1177 11177
101AL A1 8EA	7. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	7	2194477. 21944477. 21944477. 21944477. 21944477.	21144 2114 211
1014	1000 1000 1000 1000 1000 1000 1000 100		186 185 196 185 196 185 196 185 196 185 186 185 186 185	10000000000000000000000000000000000000
TOTAL	122770- 122770- 125770- 125770- 125770- 125770- 125770- 125710- 122571- 122571- 122571-	125776. 125654. 125654. 127657. 127657. 127657. 127657. 127667.	125770- 125770- 125770- 125770- 125770- 125717	125770. 125770. 125770. 125757. 127557. 127557. 127557.
2HCR6 0UTY 1CL8		22222222		222222222
35.50	1			

FIRST TERM RETENTION			8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	
CONTINUATION				
CAREER	96116 96117 96217 96267 96267 96267 96267 96267 96267 96267 96267	5 1 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	5115 5015 5015 5015 5015 5015 5015 5015	54625 54625 54625 5465 5466 5466 5466 54
CAREER	74612. 74612. 77652. 7652. 7612. 7612. 7612.	76612- 76612- 76612- 76512- 76513- 76612- 76612- 76612-	74612. 74612. 76612. 76612. 71935. 71935. 74612. 74612.	746512 746512 746512 746512 746512 746512 746512
FIRST TERM SEA	144035 144035 124635 124635 156162 136095 144035 144035	144015 174025 174025 174025 174015 174015 174015 174015 174015	144835. 14635. 14635. 147512. 147512. 147512. 147512. 147512. 147512. 147512. 147512. 147512.	144815. 124815. 128816. 148815. 148815. 168110. 168115. 14815. 14815.
FIRST SHORE	11555 11555	1361910 1	33550 47555 35550 35550 35550 35550 35550 35550 35550	100 100 100 100 100 100 100 100 100 100
TC1AL ASPONE	06700 71120 71120 71105 71105 77501 6655 6655 7666 7669		60000 60000 60000 60000 60000 60000 60000 60000 60000 60000 60000 60000 60000 60000	100 40 3
101AL A1 SEA	20000000000000000000000000000000000000	2116.7. 2194.7. 2194.7. 2194.7. 2194.7. 2194.7. 2194.7.	219447 219447 215796 219796 219447 219447 219447 219447	219447 219447 201428 219447 219447 219447 219447 219447 219447
101	174 175. 186 185. 186 185. 1760 185. 184 186. 184 186. 186 185. 186 185.	100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	180 180 180 180 180 180 180 180 180 180	100 100 100 100 100 100 100 100 100 100
10141	125776. 1165776. 126776. 1180607. 1180607. 1180607. 1180607. 1180607.	125770. 125770. 125770. 125580. 10580. 10580. 12577. 12577. 12577. 12577.	125770 12570 125770 125770 125770 125770 125570 125597 125597	1255770- 1295370- 1295370- 129507- 129507- 1225554- 1325554- 132754- 130774-
SHCRE 0011 1509		********	300000000000000000000000000000000000000	***********
1001 1001	20000000000000000000000000000000000000		L 20.	200. 200. 200. 200. 200. 200. 200. 200.

FIG. C-1 (Continued)

FIG. C-1 (Continued)

FIRST	RETENTION	0.0935	0.2955	6.6935	0.0015	0.5535	0.0939	6:55:3	0.0555	65655	6.5.55	6.69.5	6.0935	4 - 6 5 5 5	0.0115	5 6 35	5.6353	0.0935	9.6515	0.0935	6.0935	6.5935	6.0935	3.6955	6.6535	0.0935	9.6935	0.5535	5:53	2.0915	55 50-0	255000	2000		0 5 5 5 5	200	2167.7	5 5 5 5 5	5163.0	51930	6.4.535	0.0455	0.0935	0.0935	6.0.35	0.0635
CAPEER	CONTINUITION	0.8800	0.6600	6.0652	0090-0	0.9600	0.8600	00000	3.99.0	0.00	30000	0.00	90.0	0.000	0399.0	0.8620	0.6503	0.5650	6.8550	0.8600	0.6500	0.3600	0.8600	0.8630	0.8600	0.8500	C.860C	9.650	0.6500	9.866	9.9000	0.8630	0.000	2000	00000	2000	2000	35.48	20000	004	0.856	0.9860	0.8500	6.8663	0.8600	C. 860
CAREER	SHORE	51158.	5 6662.	64636.	10656-	76693.	\$229E.	55387 ·	61769	667:00	. 21.52	. 1000	52568.	26169.	63555.	68754.	73757	26169.	55453	63631.	65596.	70376.	46059	53159.	Secel.	62031.	67414-	46203.	51:57.	55435.	. 50409	64612.			5 5 5 5 5 5	43564	1005	47669	52362	26142	60 45 20	41782.	46216.	56456.	54625.	5 6 6 1 0 .
CARCEB	25.4	74612.	14612.	14612.	74612.	.21512	74612.	74612.	74612.	.2 1991	.77	76612.	.21972	.2197/	74612.	74612.	74612.	21952	74612.	74512.	74612.	71612.	74612.	74612.	74612.	14612.	14512.	746:20	14612.	74612.	74612.	7.612.	.21997	. 7100/		24612	74612	74612	7.612	74612	74617.	74612.	74612.	74612.	74612.	74612-
FIRST	135	144935.	144835.	166935.	144835.	144835.	144835	144835	144935	164935	744837	144835	144835.	164035	144835.	144835.	14 49 35.	144335.	144835.	144435.	144835.	344835-	144835.	1440 15.	144935.	144835.	144835.	144835.	144835.	144935.	144835.	144335.	144833			111415	144455	14445	1668 15.	144815	164855	144835.	144835.	144355.	144835.	14 1935.
FIRST	SHORE	35550.	54827.	14154.	13154.	61840.	2365	*02669	5:7:7.	67273	. 62467	63335.	45727.	>46.96.	62156.	69943.	77456.	42193.	29.75	57777.	65205.	12373.	30942.	46583.	53957.	61072.	67939.	36162.	43508.	26895	57438.		33700.			63586.	11505	18157	44.06.5	41150	57568.	29538.	36181.	42592.	48776.	34746.
1614	ASPORE		111409.	125.42.	144650.	151533.	115509	10:327	1:5955	136163.	167637	161., 33.	96315.	112257.	12:711.	1:8695.	151223.	\$2272.	105572.	116400.	130795.	142747.	87001.	.27155	112036.	123503.	135353.	. 12355.	94615.	11 6436.	117643.	126652.	78260.		11 1475.	131.63	74600	. 56626	97. 51.	167692.	117 366.	71320.	62 197.	530.80.	101463.	113356.
101AL	86.4	219447.	212447.	. 27 56 12	215447.	219447	119461	219447	- 130612	2194612			2194612	- 177612	- 279612	2194612	219467	219447.	219447.	219447.	219447.	. 134615	219447.	219447.	219447.	219447.	. 2194613	219447.	215447.	219447	219447.	279612	275467		21011	21.94.67	219447	219447	219647	215447.	219447	219447.	219467.	219447.	219447.	219447.
4C1AL	16.8	1 :0 3 65.	195662.	2. 6565.	217989.	226675.	232.56.	:447:3	26:36	- 21222	* 50 5 50 .		190562.	196953.	-135932	214776.	.152222	166516.	194 314.	202612.	210046.	111116.	101777.	191416.	196752.	-205:02	.411212	120597.	106 243.	19:4:2.	202273.	50000	176535			20 8 6 21	176140	181162	185 %	104184	202343	174373.	181016.	187427.	193613.	195563.
16741	CAREER	125776.	133274.	139500	145508.	151395.	136966	129999.	115677	161350		1:230	1272.6	135761.	136167.	143364.	146375.	124781.	130105	13561.	143252.	144986.	122671.	127771.	132653.	137443.	142. 26.	120315.	1257:9.	130 451.	135017.	139424	119172		12266	117110	117767	122221	176696.	1 10 05 4	135064	116354.	120628.	12510 6.	129237.	133222.
SHCRE	1001	15	:	:	.07	::		:	•			.21	:	:	.00	:	75.	:	:	14.	11:	14.	:	:	16.	::	14.	:	•	16.			:.		::			: :	15.		12.	:	:	16.	11.	12.
564	100.5	ISER INPU	12.	15.	12.	12.		-	-	:			:	:	:	:	::	15.	15.		15.	-	16.	16.	16.	16.	16.	17.	17.	17.	17.										19.	56.	20.	. 22	-62	.02

GIVEN: FINST-TERP SED BILLETS. CAREEF SED BILLETS. CAREER CONTINUATION RATE. AND FIRST-TERP RETENTION RATE

......THEN FOR THE WARICUS ROTATION PATTERNS ABOVE......AND A BALANCED SYSTEM

SCLVE FCR: FIRST-TERF SHORE PILLETS ARC CAREER SHORE BILLETS

	SHCRE		101AL	TOTAL		FIRST	FIRST				FIRST
100 T	1004	CAREER	FIRST	36.	151AL ASHOPE	SHORE	SEA	CAREER	SHORE	CONTINUATION	RETENTION
USER INPUTS		125776.	166 365.	219447.	. 202 3	35550	144835.	7 461 2.	51156.	0098-0	6.033
12.	:	125770.	186420.	174116.	146674.	.9168	. 40566	21952	51156.	00000	6.000
12.		125773.	106419.	144464	165725.	118567	69832.	14616	2115	00000	2000
13.	10.	125776.	166419.	120766.	193401.	145543.		.21947	21126	0.9860	20000
12.		125770.	186419.	101458.	212731.	161573.	-99292	14612.	51156	0000	0.000
12.	15.	125776.	166456	45387	226 60 3.	17.042.	11 92 87	.71017	51153	0.98.0	56550
::	:	125770	1024301	193099	150511			21017		2000	51570
13.		125770	166456	164246	.256551	. 2000		-71247	2115	2000	0.0035
13.		125774.	186420.	140572	17:618.	155460	60,00	.71001	20110	2000	3.00.0
13.	11.	125776.	10:419.	121241.	192948-	141796	* 6000	. 77957	. 20110	0000	519
13.	12.	125770	186420 -	10 5179	• 220522	13/05/0	50550	21017	51158	0.96.0	0.0935
:		125776	100000	10115	192360	F187 3	106546	74612	51156	0.4600	0.6935
:						10.5540	82870	74612	5115A.	0.6603	0.0935
::	::	1001	100400	118152	176334	124880	63540	74612.	51158.	0098-0	0.0935
::		125770	196436	1335	163100	1 40 04 1	47469	74612.	51158.	0.8630	6.6535
		125770	186619	225422	26767	17609.	153810-	74612.	51158.	0.98.0	6.3935
		175776	166419	1957710	116418.	67260.	.121159.	74612.	51158.	0.866	0.0935
	16.	125776	186419.	1720.55.	142594.	50936-	97483.	7461 2.	51156	0.8600	6.6935
		125776	186420.	152765.	16:425.	110267.	78153.	74612.	51156.	0396.0	3.0935
15.	12.	125770.	166419.	136693.	177496.	126338-	623.81.	74612.	51158.	0.2636	6.6935
16.		125770.	186419.	236166.	76021.	24363-	163556.	74612.	51158.	0.8600	0.0935
16.		125770.	108450.	206517.	10:673.	54515	133305.	74612.	51158.	0398-0	C.1.935
16.	16.	125774.	106426.	184641.	125345.	16191.	110223.	74612.	51156.	0.6603	6.0435
16.	11.	125773.	102419.	165510.	146679.	97521.	99696	74612.	51158.	0.3600	65500
15.	12.	125770.	166419.	149435.	164756.	.113392	74827.	74612.	51158.	2:99.5	65550
17.	:	125776.	1 66420 .	249377.	6 4 6 1 3 .	13655.	174765.	74612.	51158.	0.860	6.65.5
17.	:	125776.	168419.	. 527915	94464.	43306.	145113.	74612.	51158.	0.9800	0.033
17.	16.	125774 .	166419.	1961 49.	116160.	£69A2.	121437	14612.	51159	0.36:5	0.000
17.	11.	125770.	186419.	176719.	137476.	16312.	102101	14612.	- 96116	0000	5:50
17.	. 15.	125770.	186426.	160648.	15:542	162384	96030	.71047			200
16.		125770.	186419.	2593740	54685.	-1215	184692	71017	21126	2000	2000
-27	•	125/10	156450	22.00220		23377	171165	71612	4116	0.000	6.63.5
		125776		186647	127641	76195	112035	74512.	51158.	6.8652	0.2935
		175770	166419.	170575	143614.	92456.	95763.	74612.	51158.	0.9630	0.4535
		175776	166620.	2681530	46.37.	-5122.	193561.	74612.	51158.	0.8600	0.0935
	. 6	125770	165419.	236562	75687.	24529-	163890 .	74512.	\$1158.	0.98.0	0.0935
19.	10.	125770	168419.	214626.	95363.	46295	140 214.	74612.	51156.	C - 367.C	55550
19.		125770.	166420.	195496.	116694.	67536.	126884.	74612.	51156.	0.8663	0.0935
19.	12.	125770.	168419.	179424.	134765.	63697.	104812.	74612.	51158.	0.8600	51575
.52	:	125776.	186 421.	276066.	36105.	-13:54.	261474.	74612.	\$1150.	0.860	2.5935
29.		125770.	186419.	2464340	61155.	16597.	171822.	74612.	51158.	0.8600	0.0555
20.	.01	125776.	166419.	222756.	91431.	40273.	146146.	74612.	51150.	0.3696	6.475
26.	11.	125776.	106419.	203426.	110761.	59693	128816.	74612.	51156.	0.860	25.50
.02	12.	125770.	106450.	167357.	126033.	15675.	112745.	.21912	21128	0.986.0	6:133
					•						

GIVEN'S CAREER SEA BILLETS, CAFEEF SHERE BILLETS, CARRER CENTINUATION RATE AND FIRST-TEPH RETENTION RATE

......THEN FOR THE VARICUS ROTATION PATTERNS ABOVE.......AND A BALANCED SYSTEM

SCLVE FGR: FIRST-TERM SHORE BILLETS INC FIRST-TERM SEA DILLETS

FIRST TERM RETENTION		
CONTINUATION		
CAREER	56 57 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	
CAREER	60000000000000000000000000000000000000	
FIRST TERM SEA	100 100 100 100 100 100 100 100 100 100	
FIRST		
TETAL ASPGRE	000 000 000 000 000 000 000 000 000 00	
101AL A1 SEA	2006614 200661	
TCTAL FTRST TERP	1800 1800 1800 1800 1800 1800 1800 1800	
TOTAL	120407. 120	
SPCRE	** 0112 * * 11	
458. CUTT TOUT	20000000000000000000000000000000000000	

....... THEN FOR THE VARIGUS ROTATION PATTERNS ABOYE.......AND A BALANCED SYSTEM GINEMA FIRST-TERP ENGRE BILLEIS, FIRST-TERP SEA BILLEIS, CAREER CENTINUATION RATE AND FIRST-TERP RETENTION RATE

SCLVE FERE CAREER SEA BILLETS AND CAREER SHORE BILLETS

FIG. C-1 (Continued)

FIRST TERM PETENTION		00000000000000000000000000000000000000
CONTINUATION		00000000000000000000000000000000000000
CAREER	56 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	50259. 50259. 54146. 57867.
CAREER	65570 65571 65	76917. 76917. 71935. 69604.
FIRST TERM SEA	151177. 151	142530 - 142530 - 145512 - 149643 - 152075 -
FIRST		35556 35556 35556 35556
TETAL ASPORE	872556 872756 872757 87	93500 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
. 101AL 11 SEA		219447
FIRST TERN		176600 186626 186626 186636 186636 186636
TOTAL	125,776 125	118868. 120568. 122154. 123150.
\$10FE		3.6.3.1.2
564 1000 1000	£ 222222222222222222222222222222222222	200.00

GITEN: FIRST-TERP SHERE BILLETS. TGTAL SEA BILLETS. CAREER CONTINLATION RATE AND FIRST-TERN PETENTION RATE

......THEN FOR THE VAFIOUS ROTATION PATTERNS ASOVE.......AND A BALANCEC SYSTEM SCLVE FCP: FIRST-TERP SEA BILLETS. CAFEEF SEA BILLETS AND CAREER SHORE BILLETS

FIG. C-1 (Continued)

SCLVE FCA: FIAST-TEAP SEA BILLETS, CAFEER SEA BILLETS AND CAREER SHOPE BILLETS

<u>u</u>	
3	
WI T	×
RETE	THEN FOR THE VARIOUS ROTATION PATTERNS ABOVEAND A BALANCED SYSTEM
*	0301
P. ST - 1	BALA
11 0	•
1 A	•
× ×	
. T. 16	:
NTIN	084
20	E P KS
CAREE	7
5	1104
3116	R01
SEA.	100
TAL	4 4 8
6	==
2ER	2
10 10	
103	:
11613	i
SHC	
GIVEA: FIAST TERP SHERE EILLETS EGLAL TO ZERD. TOTAL SEA BILLETS. CAREER CENTINUATION RATE AND FIRST-TERP RETENTION RATE	
151	
:	
9119	

FIRST 16PF RETENTION	000000000000000000000000000000000000000		000000000000000000000000000000000000000	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
CONTINUATION	000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	000000000000000000000000000000000000000		0 C 0 0 C 0 C 0 C 0 C 0 C 0 C 0 C 0 C 0
CAREER	51158 53092 57793 62190 66309	700 W W W W W W W W W W W W W W W W W W	61539 63757 51835 55063 63063	\$5000 \$5000 \$6000 \$6000 \$6000 \$1000 \$1000 \$1000 \$1000	674 12 2 3 3 1 4 9 4 5 5 1 4 9 4 5 5 1 4 9 4 5 5 1 4 9 4 5 5 1 4 9 5 5 1 4 9 5 5 1 4 9 5 5 1 4 9 5 5 1 4 9 5 5 1 4 9 5 5 1 9 5
CAREER	74612- 56075- 53186- 50549-	68752 87286 87286 81806 47182 47182 83653 83105	50796	50000000000000000000000000000000000000	55 55 55 55 55 55 55 55 55 55 55 55 55
FIRST	164035. 163462. 166261. 168098.	173685. 164917. 167917. 169996. 161226. 161326.	168747. 171337. 162685. 165222. 167622.	159080- 166599- 168896- 168866- 159845- 161318- 165665- 167665- 167665-	1600048 161008 161008 1617028
FIRST TERM SHORE	3550	36366666			
TCTAL ASEGRE	51092. 57793. 62193. 66309.	40173 5056 5056 5056 6050 6050 6050 6050 605	6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	62223 62223 62223 62223 6217 6226 6226 6226 6226 6226	24 4 4 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
101AL A1 SEA	219447. 219447. 219447. 219447.	219447 219447 219447 219447 219447	219447	219447 219447 219447 219447 219447 219447 219447	210467 210467 210467 210467 210467 210467 210467 210467 210467 210467 210467 210467 210467 210467 210467
101AL F1R51 1ERP	180385. 163462. 166661. 17368	117965 1667163 166937 167541 169950 161754	167777 1716777 167677 16767 16767 16767 16767	16999999999999999999999999999999999999	10000000000000000000000000000000000000
101AL CAREER	1109097.	200 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	112663 106661 106661 117666	100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	10000000000000000000000000000000000000
SEA SHCRE DUIT CLIT TOUR ICLR	USER IMPUS 12. 6. 12. 19. 12. 10.				
	•				

......THEN FOR THE VAFICUS ROTATION PATTERNS ABOVE.......... AND A BALANCED SYSTEM SELVE FER: FIRST-TERY SHORE EILLETS. FIRST-TERM SEA FILLETS. CAFEER SHORE BILLETS AND CAREER SEA BILLETS GINEPS SCIPL SEA BILLETS. TOTAL SMIRE BILLETS. CAREEF CONTINUATION RATE AND FIRST TEFR RETENTION RATE

FIG. C-1 (Continued)

FIG. C-1 (Continued)

FIRST TERN PETENTION		
CONTINUATION		
CAREER	6 5 7 7 9 5 5 6 7 7 9 5 6 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	
CAREER	7.6612. 7.6612.	
FIRST ICR4 SEA	144433 40101 19370 19370 19370 19370 19370 19481 1	
FIRST 1ERM SHORE	98.255 98.255	
10114 ASP-CRE	\$6770 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
107AL A1 SEA	213447 1 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6 7	
101AL F1FST TEFF	100 10 10 10 10 10 10 10 10 10 10 10 10	
TOTAL	120 10 10 10 10 10 10 10 10 10 10 10 10 10	
\$1016 EL13 7CLF	# * \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	
\$64 6071 7008		

GIVEN: CAREER SEA BILLEIS. ICIAL FIRET-TEFR BILLETS. CAREER CONTINUATION RATE AND FIRST-TEFR RETENTION PATE

........THEN FOR THE VARIGUS ROTATION PATTERNS ABOVE......... SCLWE PCP: FIRST-TERP SHERE EILLETS. FIRST-TEFP SEA EILLETS AND CAREER SHERE BILLETS

38.4	34048		1014	10 TAL		FIRST	FIRST				11857
100	100	CARECA	1581	- 5	ASPERE	SHORE	SEA	SEA	SHOPE	CONTINUATION	RETENTICK
							•				
ER INPU	15	125770.	100 365.	219447.		35550.	144635.	74612.	51158.	0.8600	6.1759
12.	:	136473.	100365.	219447		15556	144635	76612.	76281.	0.8600	6.1125
~:	•	144693	1 80 165	21967	116401	15556.	144035.	74612.	7 6651.	0.8600	0.1191
	::	1621.80	180 165	219647	121110.	35556	144835.	74612.	87568.	2356.0	6.1.59
		17.11.66	1 80 365.	219467	131502.	35556.	144035.	74612.	96432.	0.6600	0.1326
		132384	180365	219447 .	\$1122.	15550.	144835.	74612.	57772.	0.000	7747-5
	: :	140 267.	1 89 365.	219447	101165.	35556.	144835.	74612.	65635.	3050.0	90 11 90
11	10.	146250.	160365.	219447.	105160.	35556.	144835.	74612.	73638.	2298.0	10110
:	::	156392.	180 365.	219447.	117356.	35530.	144035.	74612	97/66	200	1278
13.	13.	164676.	169365.	210467	125608.	15556.	164035	.21917	81272	2040	00010
:	:	126669.	100 365.	219447	. 22850	19550		21914	61666	0.860	9-1056
14.	:	116276.	160 365.	219467	. 1278	33336		74612	66163	0.850	0.1116
::	10.	143795.	180 365.	2194612	104733.	19350	166815	76612	76832.	0.6696	0.1175
	.:	151666	190 363.		. 20.50	16666	144835	74612	84639	0.3600	0.1236
:	15.	128651	160 365.	- 144612		33336		74612	51756.	0.8600	2.6977
15.	:	125668.	180 365.	- 104612		16566	1468 35	74612	582330	. 8600	6.1631
13.		135845.	185385.	. 19461	251630	22226		74612	46116	0000	C-1986
13.	16.	139945.	180369	219447	100663.	15550	144815	74612	77556	0.8600	6.1142
15.	::	147168	190365			16666	166635	74612	79901.	0.6663	0.1195
-	12.	15,6513.	160365	279612		15550	144835	74612.	48622	0.8600	6.0956
16.	:	163634.	100700			2000	144415	74612	55246.	0.8600	6.1058
16.	•	.268626	100365	21017	97475	15556	144835	74612.	61975.	0.660	0.1060
	•	136337	100165	219447	104177	15550	144835	74612.	65827.	0.6600	6.1113
::	::	1 56 40 6	1 60 165	210447	111166.	355500	144835.	74612.	15794.	0.86.0	3.1167
	:-	120017	18.165	219467	41855.	15556.	144835.	74612.	46305.	0.9600	0.0936
	: -	127226.	180365	219447		35550.	144835.	74612.	52666.	0.8600	2050.0
	16.	113674	160 365.	215447.	94572.	35556.	144035.	74612.	5 90 22.	0.8660	0.1037
		140159.	169365.	219447.	161097.	35556.	144835.	74612.	. 27569	0.090	3.1086
17.	17.	146/54.	166 365.	- 199613	157732.	35556	144835	74612.	.22127	2000	1000
16.	:	116865.	196365.	219447.	75603.	35550	144835	.71901	****	2000	
12.	:	124668.	180365.	219447		35550	144855	. 21957	2000	2000	0.1017
1:		131616.	160 365.	279612		23330		74612	62643.	0.8600	0.1565
76.	::	137233	100363.		101111	1666	144415	74612.	68584.	0.860	0.1114
75.	.21	143576		21011	77674	15556	166635	74612.	+2424	0.9600	0.000
	:.	122616	186.165	219467	81748.	15550	144835.	74612.	46196.	0.8636	C-0953
				21011	256736	15556.	144835.	74612.	54075	0.8600	6.63.3
	::	110001	10000	219447	. 4096	35556	144835.	74612.	60054.	0.6600	0.1045
:	::		140 165	213467	101687	15556.	. 14635.	74612.	66132.	0.8600	6.1092
		115106	186365	219467	76334.	35556.	1.4835.	74612.	40764.	0.96.0	3.0896
	: .	120067	180 165	219467	61665.	15556.	144835.	74612.	46335.	0.8630	616303
		126597.	186.365.	2.9447	67535.	35556.	144835.	74612.	\$1545.	0.0660	0.0963
20.		132345.	180365.	219447	93263.	35550.	144835.	74612.	577.13.	0.000	0.1027
	::	116168.	180365	219447	95126.	35556.	144835.	74612.	63576.	9099.0	6-1673
	:										

GINENS FIRST-TERP SPECKE BILLETS. FIRST-TERN SEA BILLETS. CAREER SEA BILLETS AND CAREER CONTIDUATION RATE

........... FOR THE VAFIOUS RETAILOR PATTERNS ABOVE......AND A BALANCED SYSTEM

SCLVE FCR: CAFEER SHORE BILLETS AND FIRST-TERM PETENTION RATE

FIRST 1EPP RETENTION		0.0535	0.0935	5557-5	0.0935	0.0535	2.6935	0.6935	3.6735	6.6315	0.0935	6.6555	5160.0	0.0435	6.6515	0.1915	6.6535	0.0535	\$150.0	6.6 935	0.0535	0.4535	6.6635	6.0935	6.5335	C.0935	0.0935	6.6535	0.0935	6.0535	0.0535	9.0935	2000		6.0035	0.0615	6.0935	0.0935	5.0955	0.0935	5.55.0	515)-0	0.0935	0.0935	2.1615	2000	
CONTINUATION		2099	2.6751	0.8617	0.0075	6.6928	6.8975	6. 27 16	0.47.0	9.8838	0.6851	0.69.0	9393.0	972-6	5.98.5	2.6859	2340.0	5. 66:5	0.8718	6.8776	6.8820	0.0376	0.6629	0.8652	f.6719	0.8601	0.8843	6.8665	0.8667	6.8724	0.3675	6.566.3			5.67.67	0.6750	0.8564	0.8624	0.6660	C. 8731	0.8778	0.9566	0.3636	0.8661	0.8711	0.8758	
CAREER SHGRE		21130	60352.	67815	15550	62618.	\$30CS	25661.	. 1967	1:343.	17456.	94368.	\$3477.	.81669	66563.	7 30 55.	19554.	52734.	55923.	6 % S & .	6 3254.	15401.	. 65347.	54233.	65:9E.	65547.	7 17 6 5 .	* 6529	2:872.	57467.		7 7 60 0		55161.	62483	65803	42765	47931.	53075.	58201.	63307.	41259.	46275.	51229.	56162.	61977	
EAREEA SEA		.71007	76612.	14512.	74612.	14612.	74612.	74612.	1001	24612.	74012	.21901	74612.	.2194	.2197	74612.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	14612.	746:2.	746:2.	74612.	14612.	14612.			21974	74612	74612.	74512.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	74612.	
FIRST TERM SE/		744933	144835.	100033	104655	144835.	144835.	144833	10000	144635.	144835.	100033	164435.	10.00		144935.	144335.	144835.	144835.	144835.	144835.	144035.	144835.	144335.	14 4835 .	144635.	144835.	166635	144835.	144635	. 650000		146615	164815	144835.	:44835.	144835.	144835.	144835.	14 48 35.	144835.	144835.	144835.	144835.	144635.	164835	
FIRST TERM SHOPE			33336	.00000	33336.	13556.	35556	33356	33336	33356	13356	13336 .	33350	33336	35556	15556.	:5556.	35356.	35550.	35556	35550.	.3886.	:5556.	15556.	15556.	45550.	35556.	3336.	35556.	15556	15666	18867	15556	15556.	35556.	15556.	35556.	35556.	35550.	.35556.	. 35550.	35556.	35556.	35550.	15556.	15550.	
TETAL			. 7 . 7 . 7 .			114166.	14:333.	1177		10.000	11:00	.01667		2:200.	16 26 93.	166030	115164.	06 26 6.	96473.	. 6 . 6 . 9 .	10,604.	110551.	0:657.	64783.		161497.	167333.		. 224/2		156161	2000	2.136.	96651.	\$6033.	101353.	76315.	63461.	******	91751.	96657.	76649.	£1625.	£ £ 779.	\$1712.	96627.	
TCTAL A1 SEN	.,,,,,,		919117	619117												. 144412	218467	. 2446 72	279612	219447	219447.	219447	219667	. 249612	219612	2:3447	- 244672				219447	216467	219467	219447.	219467.	219447.	2194612	: 194613	219447.	219447.	219447.	219467.	219447.	219447.	- 27 5 7 5	219447.	
1614L F1651 1881	301.001		180100	1 80 1 8 2		100 2020				100.303			100.363.			100363	150365.	136 363	196 363.	180 365.	160 165.	180 36 5	186363	160365.	100 363.	100763	160 263.		10000	1 00 165	180 185	1 60 165	180 325.	190365.	16:365.	160 205.	100 165.	160365.	180 165.	166 365.	16: 385.	180365.	166365.	1 90 325.	165365.	186365.	
TOTAL	125770	118004	142437	140612				118210		163726			116670				124166.	. 16:300	131233	137716	145866.	130313.	122555	14:043.	134716	*****		. 30, 50,	110010	117668	163223	119616	124396.	129753.	1150 85.	140415.	117377.	122543.	127667.	132613.	137919.	115911.	120 667.	125841.	130774.	135689.	
SACRE					::	::	:-		::	::					::		. , ,	: .			::	.,	: .		•	::	.,,				17.			16.	11.	12.		:	16.	:	12.	•	:		::	12.	
313	1941 9350				::								: :		::		::		::	•	::	• • • • • • • • • • • • • • • • • • • •	:	• • • •	•	•				17.	.7.	16.	16.	16.	:4:	16.	19.	19.	19.	15.	14.	. 52	.:2	. 32	5.5	23.	

GIVEN: FIRST-TERP SHIFE EILLESS. FIRST-TERP SEA BILLESS. CAREEP SEA BILLETS AND FIRST-TERR RETENTION RATE

......TPEN FOR THE VAPILUS RETAITEN PATTERNS ABOVE.......AND A BALANCED STSTEM

SCLVE FER: CAREEF INCRE BILLETS ANG CAREER CONTINLATION RATE

FIG. C-1 (Continued)

FIRST TERN RETENTION	\$ 600000 \$ 10000 \$ 10000 \$ 10000	40000	99000000000000000000000000000000000000	00000000000000000000000000000000000000	00000000000000000000000000000000000000		60000000000000000000000000000000000000
CAREER CONTINUATION	000000000000000000000000000000000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.90.00 11.90.00 11.90.00 11.00.00	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1.0000 1.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	0.00 9.01 9.01 9.01 9.01 9.01 9.01 9.01	C. 9 6 6 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
CAREER	51156 51156 51156 51156		51158 51158 51158	51156 51156 51156 51156	9 11 11 11 11 11 11 11 11 11 11 11 11 11		51156. 51156. 51156. 51156.
CAREER	74612.	7,612.	74612.	74612. 74612. 74612. 74612.	76612-7	74612.	74612. 74612. 74612. 74612. 74612.
FIRST TERM SEA	144835.	1446835	1446335	144935 144935 144935 144935 144935	144035. 144035. 144035. 144035. 144035. 146035.	1440339 1440339 1440339 1440339 1440339	144635- 144635- 144635- 144635- 144635-
FIRST TERM SHORE	35550 35550 35550 35550	15556. 15556. 15556. 15556.	35556. 35556. 35556. 35556.	35556 35556 35556 35556 35556	199950 19	18886 18886 18886 18886 18886	1350 1350 1350 1350 1350 1350 1350 1350
TOTAL	EE708.	. 606.30	e6708. e6708.	66708.	66708. 66708. 66708.		
101AL 4.1 5.E.A	219447 - 219447 - SCLUTION SCLUTION	\$2104176 \$219447. \$2101176 \$5101176 \$5101176 \$5101176	219447. 213447. SCLUTION. SCLUTION. 219447.	219447. 219447. 30447. 319447. 319447.	219447 SCLUTION 219447 219447 219447 219447 219447 219447	2104444 2104444 2104444 2104444 21044444 210444444	219447
101AL F1837 TERP	180365. 160365. FEASIBLE FEASIBLE FEASIBLE	FEASIBLE 160355- FEASIBLE FEASIBLE FEASIBLE FEASIBLE		180385- 180385- FEASIBLE FEASIBLE 180385- 180385-	160305. FEASIBLE 160305. 140305. 140305.		1800 185. 1800 185. 1800 185. 1800 185.
CAREER	125770- 125776- NC NC	125770 NG	125770. 125776. NC NC NC 125770.	125776. 125773. NG 125776.	125770. 125770. 125770. 125770.	125776- 125776- 125776- 125776- 125776- 125776-	125776- 125776- 125776- 125776- 125776-
SPCRE	2.5.1	2 · · · · · · · ·	******	******	21200112		::::
SEA 0077 1068	SER INPU 42. 12. 12.	2::::::	111114	******			2000

......TPEN FOR THE VAFIGUS ROTATION PATTERNS DEGVE......AND & BALANCEG SYSTEM GINER: FIRST-TERP SHERE PILLETS. FIRST-TERP SEA BILLETS. CAREER SEA BILLETS AND CAREER SHERE BILLETS

SCLVE FERS TIRST-TERP RETENTION RATE AND CAREER CONTINUATION RATE

PPOGEAR PIRINGER TIN 144615.77 12" 35950.77 SIM 74612.73 SZM 31158.77 (" 0.2600077 R" 0.09345 TITZ" 10385.77 TITZ" 106385.77 TIZZ" 12770.77 A" 3.400.78 R" 0.2600.77 R" 0.409345 PERCEDM 0.200.7 TIMIN 101385.77 TIMIN 101385.

SURPART OF IMPUT AND GUTPUT VARIABLES FOR LINES A-J ARES

- GINED: FIRST-TERP SEA BILLETS, CAREF SEA BILLETS,CARER COATINUATION RATE, AND FIRST-TEPP RETENTION RATE Sclve FCF: First-term sacre billets and career spore billets
- EIVED: CAREER BED BILLETS, CAREEP SHGRE BILLETS, CAREER CCHTIANATION RATE AND FINST-TERN RETENTION RATE Sclie Fcf: First-tern shcae billets and first-tern sea billets
- GIVER: FIFST-TERP SHORE ELLLETS. FIRST-TERP SEA BILLETS. CAREER CCRTIAUATION RATE AND FIFST-TERM RETENTION RATE SCLVE FCR: CAREER SEA BILLETS ANE CAREER SHORE DILLETS
- GIVER: FIRST-TERP SHERE FILLETS. TOTAL SEA PTLLETS. CAREER COATINUATION RATE AND FIRST-TERM RETENTION RATE. Sclue per: First-team sea billets. Career sea billets and career spore billets
- GIVER: FIRST TERM SHORE BILLETS ECLAL TO ZERO. TOTAL SEA BILLETS. CAPEER CONTINUATION RATE AND FIRST-TERM RETENTION RATE. Sclve pop: First-term se/ billets. Capeer sea billets and career smore billets
- GIVED: TETAL SEA BILLETS, TOTAL SHORE BILLETS, CAREER CONTINUATION RATE AND FIRST TERP RETENTION RATE SCLVE FCA: FIRST-TERP EPCRE BILLETS, FIRST-TERM SEA BILLETS, CAREER SHORE BILLETS AND CAREER SEA BILLETS
- GIVEN: CAREER 2EÅ BILLETS. ICTAL FINST-TERP BILLETS. CAREER CCNTINUATICH RATE ANC FIRST-TERM RETENTICH RATE SCLNE FCP: FIRST-TERP SHCRE BILLETS. FIRST-TERP SEA BILLETS ANC CAPEER SHORE BILLETS
- GIVER: FIRST-TERP SHORE BILLETS. FIRST-TERP SEA BILLETS. CAPEER SEA BILLETS ANC CAREER CCNTINUATION RATE SCLVE FCR: CAREEP SHCRE BILLETS ANC FIRST-TCPM PRIENTION PATE
- GIYER: FIRST-TERM SHORE FILLETS. FIRST-TERM SEA BILLETS. CAREER SEA BILLETS AND FIRST-TERM RETENTION RATE Scire fer: Caree^a shore fillets aac career coptionation rate
- GIVEN: FIBST-TERM SHORE FILLFIS, FIRST-TERP SEA BILLETS, CAREER SEA BILLETS AND CAREER SPORE BILLETS SCLVE FER: FIRST-TERM RETENTICH FAIE AND CAREER CENTINGATION RATE

FIG. C-2: Sample Output - 9 User Specified Variables

FIRST TEPN RETENTICE	9.6939	0.0915 0.0915 0.0915 0.0915 0.0915 0.0915 0.0915 0.0915 0.0915	0.0935 0.0935 0.0935 0.0935 0.0935	0.0935
CAMEER	0098.0	00000000000000000000000000000000000000	00000	000000000000000000000000000000000000000
CARECR	\$1150.	51159. 52545. 564113. 51872. 57772. 56661.	55115 55150	51158-
CARCEA	74612-		74612- 64057- 66679- 64224- 74612-	74612-60599-
FERN TERN SEA	144835.	144815. 144815. 150765. 144815. 144815.	14,635. 15,766. 15523. 14,635.	144635.
FIRST JERN SHORE	35550.	15556. 15556. 15556. 15556.	15550. 15550. 15550. 26578.	35556. 35556. 35550.
161AL ASP CRE		66708. 86655. 86659. 92311.	66708. 91500. 91574. 6708. 961185.	85136. 95136.
101AL A1 86A	111111.	. 254612 . 254612 . 254612 . 254612 . 254612	20002- 20002- 219447- 219447- 219447- 219447-	205434.
TENT	106365.	100 375. 100 375. 101 373. 101 373. 100 365. 100 365.	180 325. 180 355. 180 3501. 180 365.	100165.
TOTAL	125770.	125770. 129477. 123737. 122554. 131273.	125770. 126467. 12556. 146247.	125779.
12 SHCHE 1 DELTY 1 TEUR	213	:::::: E	2222	10.
355	esen inputs	2006813		USER INPUT

FIG. C-2 (Continued)

FIG. C-2 (Continued)

FIRST TEPH RETENTION	0.0935	0.0935	**************************************	
CONTINUATION	0.8600	0.000	000000000000000000000000000000000000000	000000000000000000000000000000000000000
CAREER	51158. 62963.	51156. 65650.	50 50 50 50 50 50 50 50 50 50 50 50 50 5	54464. 54464. 56666. 561684. 50018.
CAREER	74612-	74612.	74612. 74612. 71009. 76612. 76612.	74612 69923 66129 76612 76612 76612 76612
FIRST TERM SEA	144035-	144635.	144935. 146835. 148835. 148830. 144835. 144835.	144035. 151318. 151318. 14635. 14635.
FIRST 1ERA SHORE	35550.	35550.	18886. 18886. 18886. 18886. 18886.	100000 10000 1000
TETAL ASPORE	96513	101466	86235 86235 87353 87627 87627	90000 90000 90000 90000 90000 90000 90000
167AL N1 187	202279.	219447.	219447 219547 219547 219547 219647 219647 219647	219447 - 219
101AL F 1851 TEAP	100365.	160365.	186 165. 196562. 186 165. 161568. 186 165. 186 165.	180 385. 186 385. 184 862. 186 385. 186 385.
TOTAL	125770-	125779-	12776. 127200. 120407. 122617. 126669. 126776.	125776- 126467- 12473- 126553- 136276- 134636-
564 SHORE CUIT CLIT TOUR TOUR	USEN IAPUTS C 13. 11.	usen iaputs c 15- 12-	11 11 11 11 11 11 11 11 11 11 11 11 11	C C C C C C C C C C C C C C C C C C C

FIG. C-2 (Continued)

FIG. C-2 (Continued)

	CONTINUATION	115e. 2.86cc 0.0935	0.3600	0.8600	0.8600	0.8600	0.6718	
٠	SEA SHUPE	74612. 511	•	•		•	•	•
FIRST TERN C		144835.	144935.	150616.	151101.	144835.	144655.	144835.
7588	SHORE	15550.	35556.	35550	32501.	35550	15556.	35556.
167.41	ASTORE	.66708.	66331.	85581	66768.	67783.	92473.	.63230
TGTAL	, ¥,	219447.	212461.	219667	219467	219467	219667	219447.
16141	16.84	189385.	160365.	125564	181602	1 80 185	180 165	166365.
TATAL	CAREER	125776.	120407	12 3464.	122551	112865	111515	125776.
SEA SPCRE		ER INPUTS						12:

FIG. C-2 (Continued)

28. 1001	SPCRE DUTY TCUR	TOTAL	101AL F162T 1ERP	TOTAL AT SEA	TCTAL ASPGRE	FIRST	FIRST TERM SEA	CAREER	CAREER	CAREER CONTINUATION	FIRST 12°4 RETENTICA
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		125770-	180365-	219447	6700 67001.	35556-	144835.	74612-	\$1156 48059.	000	0.6935
		1212554- 122554- 122554- 122955- 125776-	160 165. 160 165. 160 165.	219447.	61414. 84172. 81272. 61697.	3556 3556 3556 3556 3556	144936. 144936. 144939. 144939.	74511. 74612. 74612. 74612.	47864. 48622. 4887. 51817.	000000000000000000000000000000000000000	000000000000000000000000000000000000000
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	******	125770. 120167. 122553. 122853. 128649. 128649.	1003103	219447.	66772 66772 66772 66776 67768 67788	2000 2000 2000 2000 2000 2000 2000 200	144635. 144635. 144635. 144635. 14635.	74612. 74612. 74612. 74612.	5122 5226 52466 52466 53466 5123 5123 5123 5123 5123 5123 5123 5123	00000N7	60.00 60.00
******	*****	125570 126677 126856 136597 136597 136716		210661 210661 210661 210661 210661 210661 210661	111000 001000 001000 001000 001000 001000	35550 35550 35550 35550 35550	1444 151468 151468 151168 164688 164688 164688 164688	74612. 6799. 6799. 74612. 74612.	5115 56614 56624 56624 56624 5115 5115 5115 5115 5115 5115 5115	00000000000000000000000000000000000000	00000000000000000000000000000000000000
1 1 1 1 1	₂ ± ± ± ±	125770- 120467- 126470- 122554- 140559-	160 365. 180 365. 185460. 18560.	219447. 207467. 219447. 219447.	96708- 91325- 96911- 66706- \$61497-	35550- 35550- 35550- 26416- 35550-	144635. 154635. 157165. 157165.	74612- 62632- 65517- 62262- 74612-	51198. 57775. 67961. 66292.	0070	000000000000000000000000000000000000000

FIG. C-2 (Continued)

: T1= 144635.53 12= 39590.53 %1= 74612.55 %2= 51150.53 C= 0.0600055 N= 0.09349

1151= 219447.57 7252= 66700.53 %152= 125770.65 A= 5.00057 0= 2.000

EVE 0.0005105 %2.71M= 5.55 %MDIN= 5.25 PERCEA -1.00057 TANIM=
TANIM= 0.57 %1#A=99999995.55 %2.1M= 0. PEGGRAR PARAMETERSAC TS 1812 100365-87 11 PEGRICA 4.7 1814-999995-35 42248 70000.55 4

SUPPART OF INPUT AND GUTPLY WARIABLES FOR LINES 4-J ARES.

- GIVEN: FIRST-TERN SEA BILLETS- CAREER SEA BILLETS-CAREER CONTINUATION PATE- AND FIRST-TERN RETENTION RATE SELVE FER* FIRST-TERN SKFEE EILLETS AND CAREER SPERE BILLETS
- GIVER: CAREER SEA BILLEIS: CAREER SHORE BILLEIS: CAREER CCATINGATICH RATE AND FIFST-TEAR RETENTION RATE. Sclve FCP: First-term smcre billeis and First-term sea billeis
- GIVEN: FIRST-TENP SHORE FILLETS. FIRST-TENP SEA BILLETS. CAREER CONTINUATION RATE AND FIRST-TERM RETENTION RATE SCIPE.FCF: CAREER SEA BILLETS AND CAREER SHOFE BILLETS
- SIVERS FIRST-TERM SMOPE PILLETS, 1072L SEA BILLETS, CARCER COATIMUATIOM RATE AND FIRST-TERM RETENTION RATE Scive FC#s First-term fea billet*, carcem 3ea billets and carcem smofe billet;
- GIVEN: FIRST TERM SHOFE BILLETS FCUAL TO ZEND, TOTAL SEA BILLETS. CAFEER CONTINUATION RATE AND FIRST-TERM RETENTION RATE SOLVE FOFF FIRST-TERM RETENTION RATE.
- GIVEN: 107m, SEA BILLETS, TOTAL THORE BILLETS, CAREER CONTINCATION RATE AND FIRST TERM RETENTION RATE SELVE FGR: FIRST-1ERP SHOFE EILLETS, FIRST-TERM TEA BILLETS, CAREER THORE BILLETS AND CAREER SEA BILLETS
- GJYEDS CAREEP SEA BILLETS» TOTAL FIRST-TERR BILLETS» CAREER CONTIAUATION RATE ANG FIRST-TEPH RETCHTION RATE Sclae Fors First-terp sacke fillets» first-terr sea billets and career shore billets
- GIVEN, FIRST-TERP SHORE FILLFIS, FIRST-TERR SEA BILLETS, CAREER SEA BILLETS ANG CAREER CCRTINUATION RATE SCLVE FGR: CJREER SHORE FILLETS ANG FIRST-TGRN RETERTION RATE
- GIVED: FIRST-TERP SHORE BILLETS. FIRST-TERM SEA BILLETS. CAREER SEA BILLETS AND FIRST-TERM RETENTION AATE SELVE FER: CJREER SHORE BILLETS AAE CAREER CERTIPUATION RATE

GIVEN: FIRST-TERP SHERE FILLET: FIRST-TERN SEA BILLETS. CAREER SEA BILLETS AND CAREER SFORE BILLETS Sclie Fer: First-terp betentich file and career comfineation pate FIG. C-3: Sample Output - 11 User Specified Variables

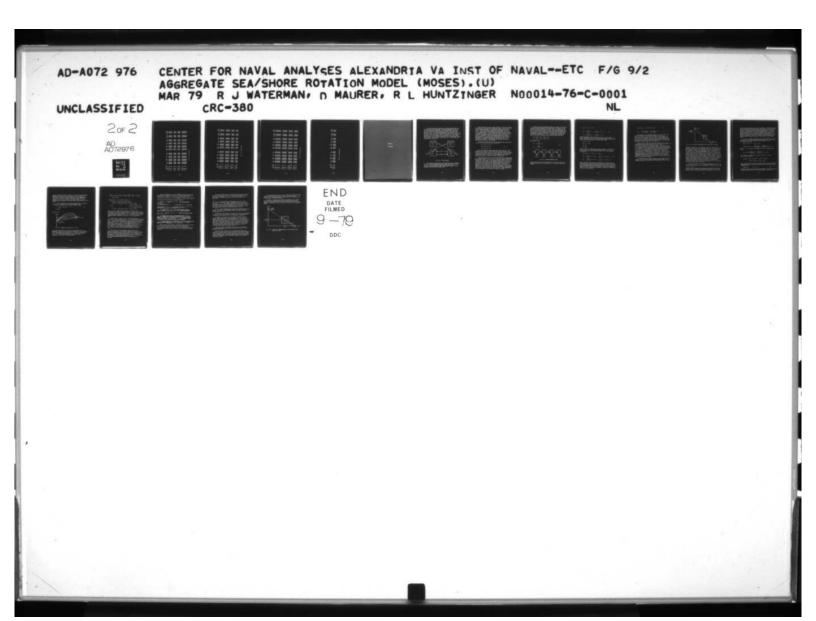
-

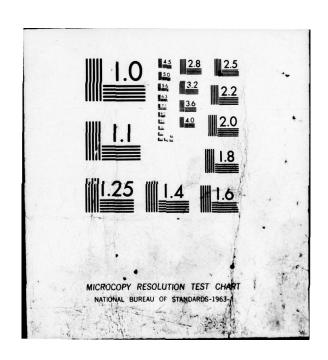
FIRST TERM RETENTION	0.00938 0.0938 0.0938 0.0938 0.0938 0.0938 0.0938 0.0938 0.0938	00 00 0 00 00 0 00 00 0 00 00 0 00 00 0	0000	0000
CAREER	000000000000000000000000000000000000000	000000	0000	0000
CAREER	51158. 54579. 56704. 56192. 61861. 60392.	51156. 56666. 57793. 60673.	51158- 61266- 66421- 64798-	51158- 65013- 66309-
CAREER	74612. 6807C. 5607C. 56055. 65161. 74612. 74612.	74612- 62033- 65059- 53186- 61881- 74612-	74612- 58541- 62243- 59549- 57756-	74612- 55394- 48075- 53948-
FIRST TERN SEA	144835- 141835- 151377- 16342- 144835- 144835- 144835-	141835- 141835- 154386- 157566- 141835-	144635. 144635. 157204. 168498.	144835-144635-171368-
FIRST TERM SHORE	19550. 19550. 19550. 19516. 19550. 19550.	35550. 35550. 3556. 26035.	35556- 35556- 35556- 21910-	35550- 35556- 18102-
TETAL	EE 708. 50129. 92254. 51052. 6708. 97411.	E6708- 91954- 97275- 57795- 67708- 101365-	97416. 97416. 101971. 6219C. 86798.	100563. 66309.
1014L AT SEA	219447. 219447. 219447. 219447. 219447. 219447.	219447. 206036. 219447. 219447. 219447.	219447. 203376. 219447. 219447.	219447.
101AL F165T TERM	186927. 186927. 186927. 181662. 180163. 180185.	180385- 180385- 185518- 183601- 180385-	180365. 180365. 192756. 186656.	180 185. 180 185. 171 180.
TOTAL	125770. 126407. 1240774. 164097. 125553. 136473. 135776.	125776- 120407- 12679- 122554- 142427-	125770- 120467- 124664- 112735-	125770- 126467- 114388- 122554-
SHORE	555545	*****	21 20 10 10 10 10 10 10 10 10 10 10 10 10 10	3 4 4 4
56A 1001	C 12. C 12. C 12. F 12. I 12.	USER IAPI C 12. D 12. E 12. F 12. I · 12.	ESER 1NPUTS C 12. D 12. C 12. F 12.	USEP INPLT C 12. E 12. F 12.

FIG. C-3 (Continued)

FIG. C-3 (Continued)

FIG. C-3 (Continued)





'IG. C-3 (Continued)

IG. C-3 (Continued)

FIRST TERM RETENTION			MM M M M M M M M M M M M M M M M M M M	
CAREER CONTINUATION		00000000000000000000000000000000000000	0000000	
CAREER	511 50 50 50 50 50 50 50 50 50 50 50 50 50	\$1159 \$1252 \$1252 \$1252 \$0524 \$1556 \$1556 \$1556 \$1556	56824. 56824. 56824. 56824. 56824. 56824. 56824. 56824. 56824.	
CAREER	74612. 74612. 72912. 73141. 76612. 76612. 76612.	74612. 74612. 74613. 74613. 74612. 74612.	67712. 67713. 67713. 74612. 74612.	24612 62612 62617 62617 6266 74618 74618
FIRST TERM SEA	12 4 4 6 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	164015. 164015. 164015. 164015. 164015. 164015. 164015.	164635. 151149. 151149. 151149. 164835. 164835.	144615. 151915. 151915. 157195. 1446185.
FIRST TERM SMORE		1000 1000 1000 1000 1000 1000 1000 100	18880. 18880. 18880. 18880. 18880.	35550. 15550. 15550. 15550. 15550.
TCTAL	######################################	66772. 66772. 66772. 66772. 66772. 66772. 66772. 66772. 66772.	9667 9686 9686 9673 9673 9673 9673 9673 9673 9673 967	91259- 91259- 91211- 91211- 91297- 101377-
101AL A1 3EA	2000 000 000 000 000 000 000 000 000 00		10.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	201010101010101010101010101010101010101
101AL F1837			111 112 113 113 113 113 113 113 113 113	180 180 180 180 180 180 180 180 180 180
TOTAL	125770- 125770- 125770- 125715- 125715- 125715- 125715- 125716- 125716- 125716- 125716- 125716- 125716- 125716-	125776. 127771. 127677. 127677. 127677. 127677. 127677.	125770 120467 120467 120467 120567 110567 111576	125770. 126470. 111165. 12254. 143539.
2 PGAC CCT7 TCUF		51111111	9202303	
A C 100				

FIG. C-3 (Continued)

APPENDIX D

THE MODEL

The aggregate model is based on a simplified description of the sea/shore rotation process. Enlisted personnel are divided into two experience categories: first-term personnel who have finished preliminary training and are serving their first sea or shore duty tour and career personnel who have completed their first duty tour. We consider two types of duty, sea and shore. At the end of their first tour, personnel who continue in the Navy are assigned to the other type of duty. Thereafter, if they stay in the Navy, they are rotated at the end of each tour to the other type of duty. This rotation is described by the respective lengths of the career sea and career shore tours, a:b. This process is represented in figure D-1.

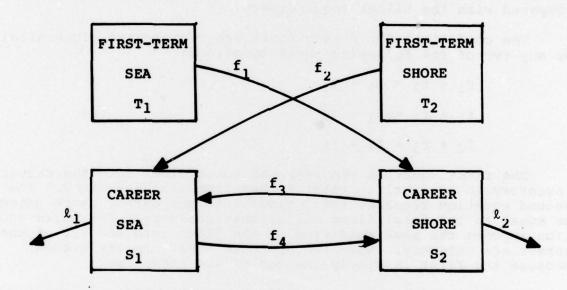


FIG. D-1: FLOW DIAGRAM

The rectangles represent the four experience duty categories and the arrows represent associated flows. The arrows labeled f_1 , f_2 , f_3 and f_4 represent continuing personnel transferred to the other type of duty. The arrows labeled ℓ_1 and ℓ_2 represent losses from the career force.

When flows into and out of each category are equal the number of personnel in each category remains the same. This condition is called a balanced system. In a balanced system the flows are determined by continuation behavior and the lengths of the duty tours. There is a static distribution of personnel (T_1, T_2, S_1, S_2) which results from particular continuation and rotation in a balanced system. This distribution gives the actual numbers of personnel which will be at each of the four categories if the specified continuation behavior is realized and the rotation pattern is followed. Billet requirements express the numbers of job assignments, or spaces, which are planned for each of the categories. Our model represents the relation between rotation patterns a:b, personnel distribution (T_1, T_2, S_1, S_2) , and continuation behavior. The personnel distribution can then be compared with the billet requirements.

The conditions for steady state are represented algebraically by any two of the following three equations:

$$f_1 + f_2 = \ell_1 + \ell_2$$

 $f_1 + f_4 = f_3 + \ell_2$ (1)
 $f_2 + f_3 = f_4 + \ell_1$

The first equation requires the total flows into the career inventory to be equal to total losses from that inventory. The second equation requires total flows into the career shore category be equal to the total flows out of that category. The third equation imposes the same condition on the flows into and out of the career sea category. Only two of these equations are needed because the first is simply the sum of the other two.

The transition behavior of first-term personnel is represented by a single parameter, r, which is the ratio of the per period flow of personnel into the career force to the total number of personnel serving their first tour. Continuation behavior for the career categories is represented by an average continuation rate, c, which is the proportion of the career personnel which are retained for one period. The computation of these parameters from the more familiar length of service continuation rates is discussed in appendix A. The formulation of the model presented in this paper assumes that the first tour for personnel assigned to sea and shore duty occurs at the same time in their career and that continuation rates are the same at both sea and shore duty. These assumptions are not essential to the analysis but make it simpler.

Using the average continuation rate c the flows of career personnel from period to period are represented in figure D-2. The horizontal arrows represent flows continuing in the Navy and the arrows pointing down represent losses. By this reasoning we see that if the per period flow into one of the career categories is f and the tour for that category is b periods, then the period flow of personnel who are transferred to the other type of duty after completing the assigned tour is $c^b f$. Since total outflows equal the inflow, losses are $(1-c^b)f$. Applying these relations to both sea and shore categories gives the following relations:

$$f_4 = c^a(f_2 + f_3) = c^a(f_4 + l_1)$$

 $f_3 = c^b(f_1 + f_4) = c^b(f_3 + l_2)$.

Rearranging gives

$$f_{4} = \frac{c^{a}}{1 - c^{a}} \ell_{1}$$

$$f_{3} = \frac{c^{b}}{1 - c^{b}} \ell_{2}.$$

$$(1-c)f \qquad (1-c)cf \qquad (1-c)c^{2}f \qquad (1-c)c^{3}f$$

FIG. D-2: CAREER PERSONNEL FLOWS

These relations allow us to eliminate two of the variables in our balance conditions (1) by substitution. The balance conditions become:

$$f_{1} + f_{2} - \ell_{1} - \ell_{2} = 0$$

$$f_{1} + \frac{c^{a}}{1 - c^{a}} \ell_{1} - \frac{1}{1 - c^{b}} \ell_{2} = 0$$

$$f_{2} + \frac{c^{b}}{1 - c^{b}} \ell_{2} - \frac{1}{1 - c^{a}} \ell_{1} = 0.$$
(3)

These conditions relate four flows $(f_1, f_2, \ell_1, \ell_2)$ to the career continuation rate c and the sea/shore rotation pattern a:b. We are interested in the distribution of personnel, that is, the stocks which are determined by these flows. Since

$$\ell_1 = (1 - c)s_1$$
 $\ell_2 = (1 - c)s_2$
 $\ell_1 = rT_1$
 $\ell_2 = rT_2$
(4)

we can rewrite the conditions in terms of stocks -- steady state stocks. That is, static personnel distributions (T_1, T_2, S_1, S_2) associated with specified continuation (c, r) and rotation a:b satisfy

$$rT_{1} + rT_{2} - (1 - c)S_{1} - (1 - c)S_{2} = 0$$

$$rT_{1} + \frac{c^{a}}{1 - c^{a}} (1 - c)S_{1} - \frac{1}{1 - c^{b}} (1 - c)S_{2} = 0$$

$$rT_{2} + \frac{c^{b}}{1 - c^{b}} (1 - c)S_{2} - \frac{1}{1 - c^{a}} (1 - c)S_{1} = 0 .$$
(5)

These conditions can be used to determine the balanced systems associated with particular rotation patterns. On the other hand, if a particular balanced system is desired these conditions can be used to determine what rotation pattern, or patterns, if any, will produce that distribution. As before, any two of the conditions imply the third. Therefore, we consider the model to be defined by the first two conditions:

$$r(T_1 + T_2) - (1 - c)(S_1 + S_2) = 0$$
 (6)

$$rT_1 + c^a \left(\frac{1-c}{1-c^a}\right) S_1 - \left(\frac{1-c}{1-c^b}\right) S_2 = 0.$$
 (7)

The analysis of the model consists of a description of the interrelationships these equations impose on S_1 , S_2 , T_1 , T_2 , a, b, c, and r. For instance, when a rotation pattern a:b and continuation behavior (c, r) are fixed, the components S_i , T_i (i =1, 2) are linearly dependent, and any two can be solved for in terms of the other two. For example, given the sea billet structure, the problem of determining the number of shore billets needed for rotation exploits this linearity.

Another linear aspect of the model is equation (6), interpreted graphically as the diagonal line segment in figure D-3. The r-intercept is determined by the ratio $R=(S_1 + S_2)/$ $(T_1 + T_2)$ of career to first-term personnel. The points (c, r)on the segment represent continuation behavior for which equation (6) is satisfied. This equation has the following interpretation: if the input to the first-term force is the same each period (i.e., $T_1 + T_2$ is in a steady state), then equation (6) is the condition which must be satisfied if the total career force S1 + S2 is also to be in a steady state. If we set c=l in equation (6) then r=0, and so the c-intercept is always at (1, 0). If continuation behavior $(c, r) \neq (1, 0)$ is specified, the value of R is completely determined by linearity. Therefore, only a billet structure for which the ratio of career billets to first-term billets is R can be filled in a first-term to career steady state with this continuation behavior.

Theoretically the values of c and r may vary between 0 and 1; however, the real world imposes practical restrictions. For example, because of attrition due to retirement, c cannot assume

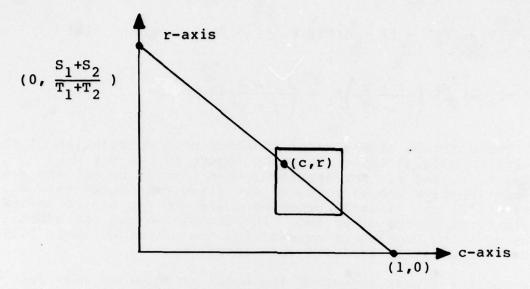


FIG. D-3: GRAPHICAL REPRESENTATION OF TOTAL FORCE STABILITY

a value too close to 1. Although the values of c and r may be affected to some extent by incentives, such as a reenlistment bonus or sea pay, the Navy cannot systematically alter them much beyond their observed values. These real world limits are indicated in the figure by a rectangular attainable region; in practice (c, r) is constrained to lie within this area. Since the first-term to career steady state systems which can be achieved are then represented by lines passing through this rectangle, the limitations on the variability of (c, r) place upper and lower bounds on R. The billet managers in Op-01 must be aware of these bounds in order to be sure that planned billet structures are feasible with respect to present continuation behavior. For example, if the line segment in figure D-3 represents the present career to first-term ratio of 125770/180385, then the point (0.86, 0.09345) corresponding to current continuation is found to lie well below the line. Therefore, either this ratio must be decreased or c or r increased if a steady state force is desired.

On the other hand, if the billet structure S_i , T_i (i=1, 2) is prescribed, then by (6) r is completely determined from c. The relations between a, b, and c as expressed in equation (7) are non-

¹Center for Naval Analyses, Memorandum (CNA)78-0226, "Sea-Shore Rotation Model, Briefing to the Advisory Committee", by Lt. John Waterman, USN, and LaVar Huntzinger, Unclassified, 23 Feb 1978.

linear and therefore more difficult to describe. The Navy's interest in finding an equitable rotation policy while filling required billets illustrates the importance of considering this aspect of the model. The purpose of the remaining paragraphs of this appendix is to describe the nature of the constraints on a, b, and c imposed by equation (7). In order to simplify the discussion, we assume that all rotation patterns satisfy the condition a, b \geq 1. This is a technical restriction. However, since personnel are not normally assigned to tours or less than one year's duration, and the periods of interest are years or quarters, this will always hold.

In order to express the connections between continuation and rotation, we eliminate r between equations (6) and (7) as follows. If equation (6) is multiplied by T_1 and equation (7) by $(T_1 + T_2)$ they become

$$rT_1(T_1 + T_2) = (1 - c)(S_1 + S_2)T_1$$

$$rT_1(T_1 + T_2) = (1 - c) \left[\left(\frac{1}{1-c^b} \right) S_2 - \left(\frac{c^a}{1-c^a} \right) S_1 \right] (T_1 + T_2).$$

Since $1 - c \neq 0$, equating the expressions on the righthand side gives

$$(s_1 + s_2)T_1 = \left[\left(\frac{1}{1-c^b}\right) s_2 - \left(\frac{c^a}{1-c^a}\right) s_1\right] (T_1 + T_2).$$

This reduces to an equivalent relation $f_{a:b}(c) = 0$, where $f_{a:b}$ is the polynomial

$$f_{a:b}(x) = (s_1 T_2 - s_2 T_1) x^{a+b} - (s_1 T_2 + s_2 T_2) x^a$$
$$+ (s_1 T_1 + s_2 T_1) x^b + (s_2 T_2 - s_1 T_1) .$$

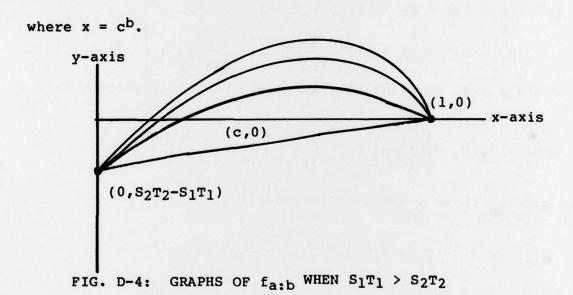
Since a fixed billet structure has been assumed, these polynomials are parameterized by the rotation pattern a:b. For given a:b the solutions c of

$$f_{a:b}(x) = 0$$
 $0 < x < 1$ (8)

represent values of the continuation rate which are consistent with a balanced system with an a:b rotation pattern. However, it

should be emphasized that a choice of a, b and c which satisfies equation (8) will provide a solution to the model only if r is determined so that it satisfies equation (6). The graphs of $y = f_{a:b}(x)$ for several rotation patterns a:b are sketched in figure D-4. For these graphs it has been assumed, as is the present case for the total Navy, that $S_1T_1 > S_2T_2$; if this inequality were reversed, the graphs would be reflected about the x axis.

In order to study the solutions of equation (8), note that $f_{a:b}(c) = 0$ is equivalent to the simultaneous system $(S_1T_2 - S_2T_1)xy - (S_1T_2 + S_2T_2)y + (S_1T_1 + S_2T_1)x + S_2T_2 - S_1T_1 = 0$ (9) $y = x^{a/b},$



The curve represented by the first of these equations is a hyperbola; hence the arc between any two points on it is convex. This curve passes through the point (1,1) and is independent of a:b. The hyperbola is degenerate (i.e., y=x) if $S_1 = S_2$ and $T_1 = T_2$. In this case we shall say that the system is degenerate. By implicit differentiation,

$$\left(\left(\mathbf{S}_{1}^{\mathbf{T}_{2}} + \mathbf{S}_{2}^{\mathbf{T}_{2}} \right) - \left(\mathbf{S}_{1}^{\mathbf{T}_{2}} - \mathbf{S}_{2}^{\mathbf{T}_{1}} \right) \times \right) \xrightarrow{\mathbf{dy}} = \left(\mathbf{S}_{1}^{\mathbf{T}_{2}} - \mathbf{S}_{2}^{\mathbf{T}_{1}} \right) \times$$

In particular, at (1,1) dy/dx = $S_1/S_2 > 0$.

In order to simplify notation, define

then $0 \le d \le 1$. Suppose, for instance, that $S_2T_2 > S_1T_1$, then the conic passes through the point P = (0,d) on the positive y-intercept, and the arc between P and (1,1) represents a continuous single-valued convex function, h(x). Moreover, this function is monotonically increasing on $0 \le x \le 1$ for h(x)=0 is part of a hyperbola whose asymptotes are parallel to the coordinate axes.

Clearly, h'(1) = S_1/S_2 . Now y = $x^{a/b}$ also defines a convex arc between (0,0) and (1,1). It is monotonically increasing on 0 < x < 1, and the derivative at (1,1) is a/b. By the convexity, it follows that these two arcs can have at most one intersection over 0 < x < 1, and such an intersection will occur if and only if a/b < S_1/S_2 . Also, the y-coordinate of this point of intersection must satisfy d < y < 1; that is $d^{1/a} < c < 1$. If c satisfies this inequality then there is exactly one b such that $f_{a:b}(c) = 0$, for the point of intersection starts at (1,1) when a/b = S_1/S_2 and tends monotonically to P as b + (it is clear from this that the strict inequality is necessary).

Now consider the non-degenerate case in which $S_2T_2 = S_1 T_2 M$ Et nce the arc h(x) now passes through (0,0) and (1,1), convexity arguments similar to the preceding ones show that there can be no non-trivial intersections unless a/b is between 1 and S_1/S_2 ; and if this condition holds, then there is exactly one intersection. However, in the degenerate case, the convexity of $y = x^{a/b}$ (where $a \neq b$) implies that there can be no non-trivial intersections; but if a = b, then the two arc coincide.

The model possesses a certain symmetry, already noted in the derivation of equations (6) and (7). A moment's consideration of the diagram in figure D-1 will show that our analysis can be applied to the case $\mathbf{S_2T_2} < \mathbf{S_1T_1}$ by simply replacing ($\mathbf{S_1}$, $\mathbf{S_2}$, $\mathbf{T_1}$, $\mathbf{T_2}$, a, b) with ($\mathbf{S_2}$, $\mathbf{S_1}$, $\mathbf{T_2}$, $\mathbf{T_1}$, b, a) throughout. These results can be summarized in the following "existence" theorem.

Theorem (1) Suppose $S_2T_2 > S_1T_1$. Then the polynomial equation $f_{a:b}(x) = 0$ has a solution c with 0 < c < 1 if and only if a/b < S_1/S_2 , and $\frac{1}{a}$ in this case d $\frac{1}{a}$ < c < 1. Conversely, if c lies in d $\frac{1}{a}$ < c < 1, then there is a unique b for which $f_{a:b}(c) = 0$.

- (3) Suppose the system is non-degenerate and $S_1T_1=S_2T_2$. Then the equation has a solution if and only if ab is strictly between 1 and S_1/S_2 . If c lies in 0 < c < 1, then for any a there is a unique b such that $f_{a:b}$ (c) = 0, and given b there is a unique a such that this equation is satisfied.
- (4) Suppose the system is degenerate. Then the equation has a solution if and only if $S_2 = S_1$, $T_2 = T_1$ and a = b. In this case $f_{a:a}(x) = 0$ identically for all positive a.

These separate cases must be considered when actually solving the model for a balanced system. We will now assume that $s_2 \tau_2 \leq s_1 \tau_1$ since this is consistent with the total Navy as it is presently constituted. However, not all communities within the Navy satisfy this condition, and so the other cases are also important.

The theorem shows that it is not possible to attain a steady state with any rotation pattern unless the continuation rate c satisfies the inequality d < c < 1. On the other hand, if c is in this interval (assuming $S_2T_2 \leq S_1T_1$) there exist values of b such that

 $\frac{1}{b}$ < c < 1. Using logarithms, the equation $f_{a:b}(c) = 0$ can be solved for a unique a. Thus, the model has a solution if and only if d < c < 1. Fractional solutions for a:b are possible. For example, given a particular annual continuation rate c we might find that equation (8) was satisfied with a = 11/4 and b = 13/4. This can be interpreted as a quarterly rotation pattern of 11:13 corresponding to a quarterly continuation rate of $c^{1/4}$.

If the rotation pattern a:b is given, then equation (8) can be solved for c using an approximation technique such as Newton's method. According to the analysis there is at most one solution in the interval 0 < x < 1.

The graphical interpretation of equation (6) can now be extended to represent the entire model, including the relationship between continuation and rotation. This is indicated in figure D-5.

As before, (c,r) pairs on the diagonal represent the only possible continuation behaviors consistent with a first-term to career steady state force. The solid segment of the diagonal is determined, as shown, by d, which depends only on the billet structure, and lies in the interval $0 \le d \le 1$. Points on this segment represent continuation behavior for which balanced systems exist. Thus (c',r') represents an attainable continuation; and although it is consistent with a steady state force, there is no associated rotation pattern for which each of the components S_i, T_i (i = 1,2) would also remain in a steady state.

When the system is degenerate, the situation is different. For any continuation c the rotation patterns are exactly the a:a patterns for all a > 0.

The rectangle in figure D-5 is the attainable region for (c,r)pairs. Points such as (c",r") represent continuation behavior which is consistent with a steady state billet structure for some rotation pattern; but they are not practical since they are beyond the attainable region. The only useful solutions to the model are those (c,r) pairs which lie on the solid segment but within the rectangular region.

It is clear that in figure D-5, the first-term transition rate r must satisfy the inequality $r < S_2/T_1$. Thus, the billet structure also imposes an absolute upper bound on first-term transition rates in a balanced system.

Finally, if the billet structure is allowed to vary, then d will also vary. Therefore the billet structures for which the model has a feasible solution are just those for which the solid segment, determined by d and the ratio R, intersects the attainable region.

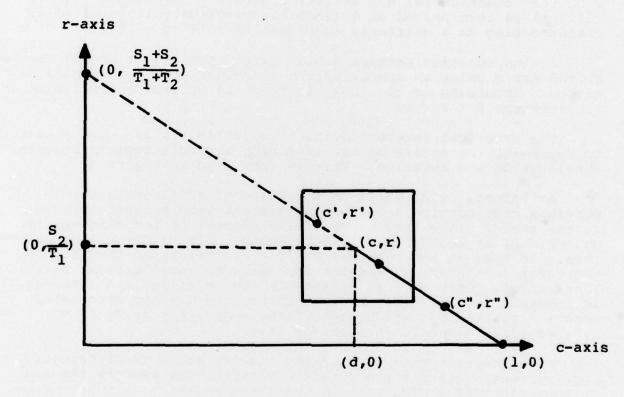


FIG. D-5: GRAPHICAL INTERPRETATION OF THE SEA/SHORE MODEL WHEN $\mathbf{S_1T_1} \geq \mathbf{S_2T_2}$